



**LACROSSE**  
VICTORIA

# LACROSSE VICTORIA STRATEGIC FACILITIES PLAN

FINAL PLAN | JULY 2016



# ACKNOWLEDGEMENTS

The Consulting Team wish to thank Lacrosse Victoria representatives for their involvement in, and commitment to, the preparation of the Strategic Facilities Plan. In particular, we thank the Lacrosse Victoria Board for their time, effort and insights.

We acknowledge the significant contribution made by a number of other stakeholders in the development of the Strategic Facilities Plan. Thank you to the lacrosse community, local clubs, individuals and organisations that have contributed significant information and feedback throughout the development of the Plan.

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## ABOUT THIS DOCUMENT

The *Lacrosse Victoria Strategic Facilities Plan* provides a comprehensive summary of existing lacrosse facility provision, stakeholder consultation, future participation trends and demand projections and strategic guidance on priorities and recommendations for Lacrosse Victoria to action with its partners and supporters.

This Strategic Facilities Plan has been informed by a number of reports and summary analysis presentations, including:

- Key Directions Paper
- Local Government Consultation Analysis Report
- Lacrosse Club Survey Analysis Report
- Lacrosse Participant Survey Analysis Report.

These documents are available from Lacrosse Victoria on request.



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sport and leisure planning

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# EXECUTIVE SUMMARY

**The *Lacrosse Victoria Strategic Facilities Plan* provides the Victorian lacrosse community and associated stakeholders with a detailed review of the current provision, condition and utilisation of existing lacrosse club facilities and identifies key future venue planning and development priorities across Victoria for the 2016 to 2026 period.**

To support the achievement of the proposed strategic directions and objectives highlighted within this report and to ensure the needs of the Victorian lacrosse community are met in the short, medium and long-term, a number of recommended actions have been identified for implementation over the next 10 years.

Six of these actions are considered to be critical to the overall improvement, development and strength of lacrosse throughout Victoria and will require priority investment and planning in order to commence their implementation. Critical actions for priority delivery over the 2016-2017 period are:

- Adopt the proposed **lacrosse facility hierarchy model** and utilise its structure to prioritise lacrosse facility developments across Victoria (including better female and family friendly provision).
- Communicate and **promote Lacrosse Victoria's facility hierarchy model and preferred facility standards** to Victorian lacrosse and government stakeholders.
- Advocate to state and local government, **Lacrosse Victoria's commitment to improving existing facility condition, suitability, usability (multi-use) and accessibility** in the short-term, prior to the development of new facilities.
- Develop a communications and marketing plan to **inform key stakeholders of the Strategic Facilities Plan** and the future direction for lacrosse in Victoria.
- **Advocate for 'planning funding' to deliver on key recommendations** outlined in the Strategic Facilities Plan (including regional facility feasibility planning).
- Advocate to the Victorian Government for **lacrosse funding applications to be recognised as priority projects** through the Community Facility Funding Program.

The implementation of these critical actions and all other actions are underpinned by four guiding principles:

- **Principle 1:** Increase access to facilities suitable for lacrosse across Victoria.
- **Principle 2:** Sustained increase in the overall number of participants in lacrosse activities.
- **Principle 3:** Promote and activate lacrosse into new areas and increase awareness and opportunities for participation in existing locations.
- **Principle 4:** Strengthen existing and create new lacrosse, government and industry partnerships to increase awareness and support to grow the sport of lacrosse.

The foundation for all future decision making regarding the provision and improvement of lacrosse facilities and associated infrastructure should be based on these guiding principles.

This *Lacrosse Victoria Strategic Facilities Plan* identifies a very clear framework for how Lacrosse Victoria, the lacrosse community and government stakeholders view the future progression of lacrosse and associated facilities. Lacrosse Victoria's goal of being **Victoria's fastest growing sport** is what will drive support and investment in the sport.

This goal and the Strategic Facilities Plan is supported by **five strategic priorities** designed to holistically support the lacrosse facility network across Victoria and cohesively contribute to the development of participation, pathway and venue management activities. The five strategic priorities are:

- **Priority 1:** Enhance existing lacrosse facility accessibility, condition, quality and capacity.
- **Priority 2:** Develop a suite of 'regional' and 'local' level facilities across Metropolitan Melbourne and regional geographic areas across the state.
- **Priority 3:** Plan for the introduction of new lacrosse programs and services and related facility models.
- **Priority 4:** Secure stakeholder support for Strategic Facilities Plan implementation.
- **Priority 5:** Attract investment in future lacrosse facility planning and development that will improve the overall financial sustainability of the sport across the state.

As Lacrosse Victoria does not own any facilities and cannot contribute significant financial investment towards facility development and improvement projects, leading and guiding the sport in terms of strategically planning and advocating for partnership funding are critical roles of the organisation.

While an improved network of regional facilities is required in key geographical areas, the ongoing provision and improvement of local facilities is also required to sustain the existing lacrosse club network. The continued access and introduction of indoor lacrosse venues will also help to diversify the sport into new game formats and markets.

Access to a showcase venue in Metropolitan Melbourne with event capable amenities for players, officials and spectators for major events and Lacrosse Victoria finals days will assist to raise the profile and professionalism of Lacrosse, without the need to invest significant funding into new infrastructure.

*Lacrosse Victoria Strategic Facilities Plan* research and information and its analysis is provided within the following pages of this report, with the attached Appendices also providing detailed lacrosse club, venue and participation assessments as the basis for strategic direction setting and recommended actions.

This *Lacrosse Victoria Strategic Facilities Plan* has been supported by Sport and Recreation Victoria and is an important document to support an aligned approach to infrastructure planning. The implementation of recommended actions will also require an equally aligned approach between all levels of lacrosse, government and community stakeholders, and provides Lacrosse Victoria with a sound platform from which to grow and support the sport and partners alike.



## 1. PROJECT CONTEXT





## 1.1 PROJECT BACKGROUND AND CONTEXT

Lacrosse Victoria commissioned the development of the Strategic Facilities Plan to ensure an integrated and strategic approach to the future planning and provision of lacrosse facilities across Victoria.

Funded in partnership with the Victorian Government, the Lacrosse Victoria Strategic Facilities Plan provides a framework for the future provision, development and access of lacrosse infrastructure. It also provides for stakeholder and partner participation in the planning and development of lacrosse facilities for the next 10 years.

Lacrosse has a proud history as being one of the oldest sports in Victoria, dating back to 1876. With 17 clubs across Victoria and improved participation and exposure of the game through school based programs, Lacrosse Victoria has recognised the need for a more strategic approach towards planning to guide the future direction, support, usage, access and resourcing of existing and new lacrosse facilities across the State.

Understanding facility planning is vital for Lacrosse Victoria. With no ownership of any venues and limited funding available, Lacrosse must ensure all investment into the sport is strategic and effective. Ensuring facilities and venues are accessible will be paramount to securing future stakeholder investment.

In order for Lacrosse to compete with mainstream sports, it is vital Lacrosse Victoria have a strong strategic relationship with all levels of government, other sports organisations, schools and other key stakeholders if it is to remain sustainable and grow into the future.

## 1.2 PROJECT OBJECTIVES

The Lacrosse Victoria Strategic Facilities Plan has been developed to achieve eight key objectives.

1. Identify and analyse current lacrosse participation and supporting infrastructure condition and usage across Victoria;
2. Identify gaps and inadequacies in the provision of facilities that are barriers to the development of the sport, particularly female participation;
3. Identify future demands and opportunities for increased participation and facility usage;
4. Strategically plan for usage, access and resourcing of existing facilities and new lacrosse facilities;
5. Develop a framework for facilities that addresses current and future projected demand;
6. Establishment of preferred facility guidelines to guide future lacrosse facility and infrastructure development;
7. Investigate partnership opportunities to facilitate access and investment in facilities to support the sport of lacrosse;
8. Facilitate growth in long-term participation in lacrosse.

## 1.3 PROJECT METHODOLOGY

Development of Lacrosse Victoria's Strategic Facilities Plan commenced in March 2015, with the Final Plan completed in July 2016.

FIGURE 01 | PROJECT METHODOLOGY



## 1.4 STAKEHOLDER CONSULTATION PROCESS

As part of the research behind the Strategic Facilities Plan, the following stakeholders were consulted in order to sample the range of perspectives across the lacrosse community.

- Lacrosse Victoria staff
- Lacrosse Victoria Board
- Victorian lacrosse clubs and participants
- Australian Lacrosse Referees Association (Victorian Branch)
- Victorian State Government (Sport and Recreation Victoria)
- 19 Victorian Local Government Authorities

Project consultation methodology undertaken with the above listed stakeholders included:

- Project Steering Group meeting with Lacrosse Victoria staff and Sport and Recreation Victoria representatives (March 2015)
- Project Bulletin #1 sent to all stakeholders (May 2015)
- Workshop with Lacrosse Victoria staff and Board members (August 2015)
- Online Club Survey (September – October 2015. 15 of 16 clubs responded)
- Online Participant Survey (September – October 2015. 145 responses received)
- Telephone interviews and written correspondence with 19 Victorian Local Government Authorities (October – November 2015)
- Site visits to P.J. Lynch, Dorothy Laver and Eric Raven Reserves (November 2015)
- Strategic Facilities Plan Consultation Reports (November 2015)
- Issues and Opportunities presentation and workshop with Lacrosse Victoria Board and Sport and Recreation Victoria (December 2015).
- Project Bulletin #2 sent to all stakeholders (December 2015)
- Strategic Facilities Plan Key Directions Paper provided to Lacrosse Victoria Staff and Board members and Sport and Recreation Victoria (December 2015)
- Draft Strategic Facilities Plan provided to Lacrosse Victoria Staff and Board members and Sport and Recreation Victoria for review and comment
- Meeting with Lacrosse Victoria project manager and Sport and Recreation Victoria to discuss Draft Strategic Facilities Plan.

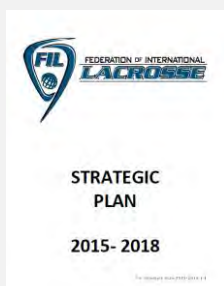




## 2. STRATEGIC CONTEXT

## 2.1 STRATEGIC PLANNING CONTEXT

The following lacrosse planning documents were reviewed and provide the key strategic basis for the future enhancement and development of lacrosse venues across Victoria.



### Federation of International Lacrosse Strategic Plan 2015-2018

The FIL's Strategic Plan 2015-2018 outlines the following key strategic goals of relevance to this project.

- To provide a program of events that showcases the sport, provides relevant competition for players and supports development pathways for players, coaches, officials and volunteers.
- To grow and retain people and country involvement in all forms of lacrosse including players, officials, coaches and administrators.
- To establish the rules of international play for all forms of the sport with an emphasis on fair play, inclusion, safety and sustainability.
- Market lacrosse and maximize opportunities for exposure and development.



### Australian Lacrosse Association Strategic Plan (2012-2014)

The ALA's Strategic Plan 2012-2014 outlines seven key result areas including:

- Governance, Leadership and Management
- Growth and Development
- National Competitions and Major Events
- High Performance and International Competitions
- Coaching
- Officiating
- Marketing and Communications



### Lacrosse Victoria Strategic Plan (2013-2017)

Lacrosse Victoria's 2013-2017 Strategic Plan identifies the following four key development goals for the sport of lacrosse in Victoria.

- Goal 1: Promote and enhance the profile of Lacrosse;
- Goal 2: Provide innovative and accessible pathways for participation for all Victorians, in the sport of Lacrosse;
- Goal 3: Structure the financial and social investment, to secure the sustainable future of Victorian Lacrosse;
- Goal 4: Deliver and promote 'good governance' to our community through transparent leadership and processes.



### Lacrosse Victoria Competition Structure Review (2015)

Vicsport's Competition Structure Review (2015) recommended the following key points for project consideration:

- Feasibility analysis to be undertaken on establishing a masters indoor program as well as conducting indoor junior development programs.
- A game format is required to complete the gap in the junior development pathway to service the 6-10 year old age bracket.

## 2.2 INTERNATIONAL LACROSSE CONTEXT

### 2.2.1 Federation of International Lacrosse (FIL)

The Federation of International Lacrosse (FIL) was established in August 2008 in a merger of both the men's and women's international lacrosse associations and is the international governing body for men's and women's lacrosse.

The Federation of International Lacrosse is responsible for the governance and integrity of all forms of Lacrosse and provides responsive and effective leadership to support the sport's development throughout the world.

The FIL's vision is that ***'Lacrosse is recognised and played by all countries world-wide and is an Olympic sport'***.

## 2.3 NATIONAL LACROSSE CONTEXT

### 2.3.1 Australian Lacrosse Association (ALA)

The Australian Lacrosse Association Ltd (ALA) was registered on 15 March 2007. In partnership with its members, the six State Associations, the ALA is responsible for the management of the sustainable development of the sport nationally, and the management and support of relations internationally through FIL. The ALA's vision is to be 'An innovative and well recognised national sports organisation, by building and developing a sports system which positions lacrosse as an inclusive, visible, dynamic and successful sport in Australia'.

## 2.4 LACROSSE IN VICTORIA

### 2.4.1 Lacrosse Victoria (LV)

Lacrosse Victoria is the administrative body for both men's and women's lacrosse throughout the State. During 2007, Lacrosse Victoria became a single administration for both men's and women's lacrosse with aims to:

- Facilitate participation in lacrosse at all levels;
- Develop and promote a positive profile with clubs and other stakeholders;
- Market and promote the sport;
- Facilitate nationally accredited coaching and officiating programs;
- Conduct recruitment in schools; and
- Support club growth and development.

### 2.4.2 Lacrosse participation and competition structure in Victoria

Lacrosse has a proud and long standing history in Victoria dating back to 1876. It is traditionally played over the winter months (April until September) with competitions for men and women at senior and junior levels. Additionally, there is an indoor competition and some school competitions, however, the mainstay of the sport is club based participation.

Victoria has a State League competition for men and women plus an additional 3 divisions for men and 2 divisions for women. During the 2015 season there were 688 Lacrosse Victoria registered male and female senior players. Men have traditionally played on Saturday afternoons and women Sunday afternoons.

Junior competition is for boys and girls in the under 17, 15, 13 and 11 year old age groups. During the 2015 season there were 689 Lacrosse Victoria registered junior participants bringing total registered players to 1377. Boys lacrosse matches have traditionally been played on Saturdays morning and girls games played on Sunday morning.

Lacrosse Victoria's 2015 membership database recorded 1,648 participants (271 greater than the before mentioned figure). This figure includes players who have played less than three matches or involved with modified programs such as the junior Quick Stix program.

Participation in school based competitions and clinics facilitated by Lacrosse Victoria have increased significantly over the past two years, with participation in clinics increasing by 3,230 (138% increase) and competitions 1,749 (118%).

Participants play in club based competition of which there are 16 registered clubs based across a wide geographical area in Melbourne and one regional club based in Bendigo.

All teams (junior and seniors) play in a single zone competition with clubs often having to travel from West to East Melbourne in all grades of competition including juniors.

**Source: Lacrosse Victoria Competition Structure Review (2015)**

### 2.4.3 Lacrosse participation in Australian and Internationally

Lacrosse in Australia operates with a small but dedicated community of participants and volunteers. The established centres for the game are in the metropolitan areas of Melbourne, Adelaide and Perth with competitions for men and women at senior and junior levels, played over the winter months (April until September). Each of these cities have State League competitions for both men and women, which attract overseas players (the majority from the United States) who are hosted by local clubs to help strengthen their teams as well as develop junior lacrosse programs

In the off-season, there are informal box lacrosse and softcrosse competitions, though the majority of players in Australia are mostly of the field lacrosse type. Some lacrosse is also played in Sydney, Brisbane and Hobart, although this is very much at the developmental level.

The Australian Lacrosse Association is the peak body for Lacrosse in Australia and focuses predominately on National Championships at all playing levels and the coordination of National teams for entry into competitions run by the Federation of International Lacrosse (FIL). There is no nationally branded junior development/introductory program.

National Championships for Lacrosse are held in Australia on a weeklong carnival basis rotated around the States. Additionally, International Lacrosse Championships are held where Australia has been a consistent performer regularly finishing top three in the Men's championships and having won the Women's championships in 1986 & 2005. (Australian Lacrosse Association, 2014)

The stronghold of lacrosse internationally is in North America, which has over 746,000 players participating in organised lacrosse teams in the United States alone with a number of professional indoor and outdoor leagues (USA Lacrosse, 2014).

Lacrosse is also growing in Europe with leagues in 24 countries. The game is growing rapidly across the world with the governing body for international lacrosse, the Federation of International Lacrosse (FIL), recently reporting the admission of Malaysia as its 51st member (Federation International Lacrosse, 2014).

**Source: Lacrosse Victoria Competition Structure Review (2015)**

## 2.4 STATE GOVERNMENT CONTEXT

The Victorian State Government, via Sport and Recreation Victoria (SRV) believe that access to sport and recreation facilities at a community level is an integral part of maintaining a healthy lifestyle for all Victorians, both in urban and rural communities, and that sport and recreation opportunities provide settings for social interaction, sharing common interests and enhancing a sense of community. All sports have the ability to derive and deliver these outcomes and benefits through the provision of quality and welcoming facilities and services.

In delivering a range of projects and programs, Sport and Recreation Victoria helps maximise the health, economic and social benefits provided to all Victorians through the sport and active recreation sector by:

- Ensuring greater access and opportunities for participation in sport and recreation to all Victorians.
- Maintaining Victoria's reputation as Australia's leading state for sporting and major events.
- Improving the quality and accessibility of community sport and recreation facilities.
- Strengthening the capacity of sport and recreation organisations.
- Continuing a robust evidence base for activities in the sport and active recreation system.
- Reinforcing the enriching role that sport and recreation plays in people's lives.

Through consultation with SRV representatives and a range of Government, planning objectives and influences have been identified to assist in the preparation of the Lacrosse Victoria Strategic Facilities Plan, these objectives include:

- The need for continued partnership development work between lacrosse and Government and the ongoing engagement of SRV in facility planning and development processes.
- The ability of lacrosse to deliver participation outcomes aimed at increasing participation and servicing targeted participation groups (e.g. women and girls, juniors, older adults etc).
- The ability of lacrosse, in conjunction with a range of other compatible sports, to identify joint opportunities for multi-use and shared facility provision.
- The importance of demonstrating alignment of lacrosse with local, regional and state planning objectives, as well as identify how state planning is guided and supported by national objectives (i.e. Lacrosse Australia).

## 2.5 LOCAL GOVERNMENT CONTEXT

With the exception of the MCC Lacrosse Club facility, all of the State's existing lacrosse sites are owned and managed by Council. This highlights the importance of LGAs as a key stakeholder in the future development, funding and ongoing management of lacrosse facilities throughout Victoria. Despite LGAs being a key stakeholder in the provision and future development of not only lacrosse facilities, but additionally the development of the sport throughout Victoria, communication between Lacrosse Victoria and individual LGAs to date has lacked coordination and continuity. This is a trend Lacrosse Victoria is seeking to rectify, supported by this plan.

A range of planning and facility development issues were identified by Local Government representatives during project consultation. These issues include:

- The majority of Councils believe existing facility provision for lacrosse within their municipality is adequate.
- Generally speaking, there is minimal planning in place for additional lacrosse facility developments or lacrosse specific facility enhancements across Councils, due mainly to low level demand from existing clubs and the local community. Councils are receiving greater pressure and competition for facility funding and resource allocation coming from 'tier one' sports, such as AFL and soccer.
- Any additional lacrosse facility provision would need to be part of a multi-purpose facility (e.g. synthetic hockey or soccer field) with only one Council (Wyndham) flagging potential development of a purpose built lacrosse facility in future years.
- Several Councils are reviewing or developing strategic planning documents for sport and leisure facility provision over the next 12 months, presenting an opportunity for lacrosse to 'have a seat at the table' and advocate for improved or new lacrosse facilities.
- Participation, particularly from target groups such as juniors, female, CALD community and the elderly at a grassroots level of sport is the key driver and motivation behind Council providing support and investment for facility development.
- Multi-use facilities that can be programmed throughout the entire day and shared by multiple sporting/recreation/community groups via shared usage agreements are priorities for future facility development. Single purpose facilities that are not optimising their capacity are less likely to seek local or state funding support, nor resource allocation.

- Unoccupied playing fields are few and far between with the majority of Councils reporting their facilities as being 'at capacity'.
- Overall, Councils are supportive of lacrosse facilities within their municipality with no short term plans to convert or relocate grounds to other sporting cubs. That being said, expansion and future development of lacrosse facilities has not been in the past, and is not expected in the future to feature prominently in the majority of Council facility capital works plans. The notion of maintaining lacrosse facilities to a 'safe and accessible' standard is common across most LGAs, with only a small percentage planning for new facilities or expansion to existing.
- There is minimal reference to the development of lacrosse in current Council Leisure/Recreations Strategies or Sport Development Plans. While Councils view organised sport as being vital to healthy and active communities and recognise the important role local sports clubs provide in this service provision, providing greater support for unstructured and casual recreation opportunities is an increasing trend across the State.
- Increasing the profile of the sport, developing shared use agreements with compatible sports, improved facility condition and accessibility, funding and club development (e.g. volunteer training, club governance and strategic planning) were considered key priority areas by LGAs to support future sustainability of lacrosse across the State.

### **What are Councils seeking from Lacrosse Victoria in order to justify new future lacrosse facility development?**

- ✓ Strategic facility planning from Lacrosse Victoria;
- ✓ Evidence based demand for lacrosse in the local area;
- ✓ Sustainability of the sport through development of strong and inclusive clubs and activation/connection with existing or new competition structures;
- ✓ Detailed lacrosse facility requirements (minimum or preferred standards);
- ✓ Willingness to share with a co-tenant to maximise facility usage and evidence of existing shared use models;
- ✓ Capital investment (this could include co-funding proposals from partnering sporting body);
- ✓ Human resource commitment from LV to assist with facility planning and future sport development within the local area (e.g. Development Officer);
- ✓ Evidence of wider community benefit.

## 2.6 VICTORIAN POPULATION CONTEXT

Victoria is considered to have one of the fastest growing population bases in Australia and while the total Victorian population is expected to increase by as much as 25.2% between 2016 and 2031, not all Victorian Local Government areas are set to experience growth.

The majority of Victoria's population growth will be centred within the LGA areas of Wyndham, Melton, Casey, Whittlesea and Hume City Council. This growth in municipalities outside of Melbourne's inner urban areas presents an opportunity for lacrosse to broaden its current participation rates in these growth areas, and in-turn expand the sport of lacrosse without compromising the current competition structure (distance between clubs and facilities).

The following table provides an overview of the forecasted top 20 LGA population areas in Victoria by 2031.

**FIGURE 02 | LGA GROWTH 2016 - 2031**

LGA	2016	2021	2026	2031	Change	% +/-
Melton City Council	133,172	165,197	207,256	258,249	125,077	94%
Mitchell Shire Council	41,415	50,737	62,130	75,686	34,271	83%
Cardinia Shire Council	93,528	114,579	137,100	158,609	65,081	70%
Wyndham City Council	209,750	251,722	295,283	340,688	130,938	62%
Melbourne City Council	137,340	169,333	197,955	219,898	82,558	60%
Maribyrnong City Council	86,976	103,349	118,927	132,636	45,660	52%
Whittlesea City Council	202,731	241,057	275,743	305,716	102,985	51%
Hume City Council	198,531	225,796	255,726	287,038	88,507	45%
Casey City Council	297,034	334,669	376,441	419,916	122,882	41%
Greater Bendigo City Council	112,853	123,975	134,695	145,375	32,522	29%
Ballarat City Council	104,355	113,898	123,882	134,208	29,853	29%
Greater Geelong City Council	234,999	256,538	277,920	299,274	64,275	27%
Yarra City Council	88,120	95,911	103,191	110,512	22,392	25%
Moreland City Council	172,816	191,663	201,594	208,316	35,500	21%
Darebin City Council	151,574	163,871	174,032	183,120	31,546	21%
Moonee Valley City Council	120,837	131,513	137,579	143,744	22,907	19%
Kingston City Council	156,023	165,337	173,315	180,016	23,993	15%
Boroondara City Council	174,899	185,257	191,351	197,297	22,398	13%
Knox City Council	159,541	167,694	174,008	179,490	19,949	13%
Monash City Council	185,041	192,048	197,467	202,730	17,689	10%

Despite the above forecasted population growth throughout Victoria, it is also important to identify the potential growth areas as they relate to the current climate of lacrosse participation. Section 4 – *Demand for Lacrosse Facilities*, provides an overview of lacrosse participation trends and identifies future potential markets for lacrosse related activities.

**Please refer to Appendix #1 for a full list of forecasted Victorian population changes by LGA from 2016 to 2031**



### **3. EXISTING FACILITY SUPPLY**

This section of the report provides a summary of the current lacrosse facility supply across Victoria. Information on existing facilities has been provided by Lacrosse Victoria, LGAs and local lacrosse clubs in addition to desktop research conducted by the Project Team.

While a range of sources, research and existing inventory information has been used to prepare the Strategic Facilities Plan, inventory providing a comprehensive resource of known lacrosse facilities across the State, it should be acknowledged that this is a snapshot in time as at March 2016.

Two planned (or mid development) facilities not included in this section that have been identified as future lacrosse facility developments during consultation activities include two new multi-purpose synthetic grass facilities located in Melton and Hume. Both of these fields have or will be designed primarily for hockey purposes, however, they have made provision for lacrosse activities (appropriate playing field dimensions and line markings).

### 3.1 EXISTING FACILITY PROVISION AND DISTRIBUTION

Project research coupled with a facilities database provided by Lacrosse Victoria in 2015 identified 24 outdoor lacrosse venues operating throughout the State consisting of 48 fields. 22 of these venues are located in Metropolitan Melbourne and two in Bendigo. There are also four indoor facilities located in Metropolitan Melbourne used for lacrosse activity, however these are not purpose built indoor lacrosse facilities.

The following page highlights the distribution of lacrosse facilities and their corresponding field numbers at the beginning of this Plan's development. This map does not include the before mentioned planned or mid development facilities in Melton and Hume.

The complete Lacrosse Victoria Facility Inventory is provided in Appendix #2.

**FIGURE 03 | EXISTING INDOOR AND OUTDOOR LACROSSE FACILITIES**

	SITE	SUBURB	LGA	TENANT CLUB	# OF FIELDS
1	Angliss Reserve	Yarraville	Maribyrnong City Council	Footscray Lacrosse Club	4
2	Benedikt Reserve	Scoresby	Knox City Council	Knox Lacrosse Club	1
3	Caulfield Park	Caulfield North	Glen Eira City Council	Caulfield Lacrosse Club	3
4	Dorothy Laver Reserve	Glen Iris	Boroondara City Council	Camberwell Lacrosse Club	2
5	Epsom Huntly Reserve	Huntly	Greater Bendigo City Council	Bendigo Lacrosse Club	4
6	Eric Raven Reserve	Glen Iris	Boroondara City Council	Camberwell Lacrosse Club	1
7	Fearon Reserve	Williamstown	Hobsons Bay City Council	Williamstown Lacrosse Club (Men)	1
8	Fleming Park	Brunswick East	Moreland City Council	Moreland Lacrosse Club	2
9	Footscray Hockey Centre	Yarraville	Maribyrnong City Council	Footscray Lacrosse Club	2
10	Greenwich Reserve	Newport	Hobsons Bay City Council	Williamstown Lacrosse Club (Men & Women)	4
11	Hawthorn Malvern Hockey Centre	Hawthorn	Boroondara City Council	No tenant club	1
12	Lakeside Stadium	Albert Park	Port Phillip City Council	No tenant club	1
13	Lower Eltham Park	Eltham	Nillumbik Shire Council	Eltham Lacrosse Club	3
14	Maiden Gully Reserve	Maiden Gully	Greater Bendigo City Council	Bendigo Lacrosse Club	2
15	Malvern Cricket Ground	Malvern	Stonnington City Council	Malvern Lacrosse Club	1
16	Maribyrnong Sports Complex	Maribyrnong	Maribyrnong City Council	Footscray Lacrosse Club	1
17	Melbourne High School	South Yarra	Yarra City Council	Melbourne University Lacrosse Club	1
18	Mont Albert Reserve	Albert North	Whitehorse City Council	Surrey Park Lacrosse Club	2
19	P.J. Lynch Reserve	Altona North	Hobsons Bay City Council	Altona Lacrosse Club	4
20	State Netball & Hockey Centre	Parkville	Melbourne City Council	No tenant club	1
21	The Albert Ground	Melbourne	Port Phillip City Council	MCC Lacrosse Club	2
22	Treyvaud Memorial Reserve	Malvern East	Stonnington City Council	Chadstone Lacrosse Club	2
23	Western Oval	Parkville	Melbourne City Council	Melbourne University Lacrosse Club	2
24	Wooten Road Reserve	Tarneit	Wyndham City Council	Hoppers Crossing Lacrosse Club	1
<b>INDOOR FACILITIES</b>					
1	Altona Indoor Lacrosse	Altona North	Hobsons Bay City Council	Altona	1
2	Ashburton Pool & Recreation Centre	Ashburton	Boroondara City Council	Camberwell	2
3	Monash University	Caulfield East	Glen Eira City Council	Chadstone/Caulfield/Monash/MCC	2
4	Puckhandlers	Reservoir	Darebin City Council	Victoria Box Lacrosse League	1

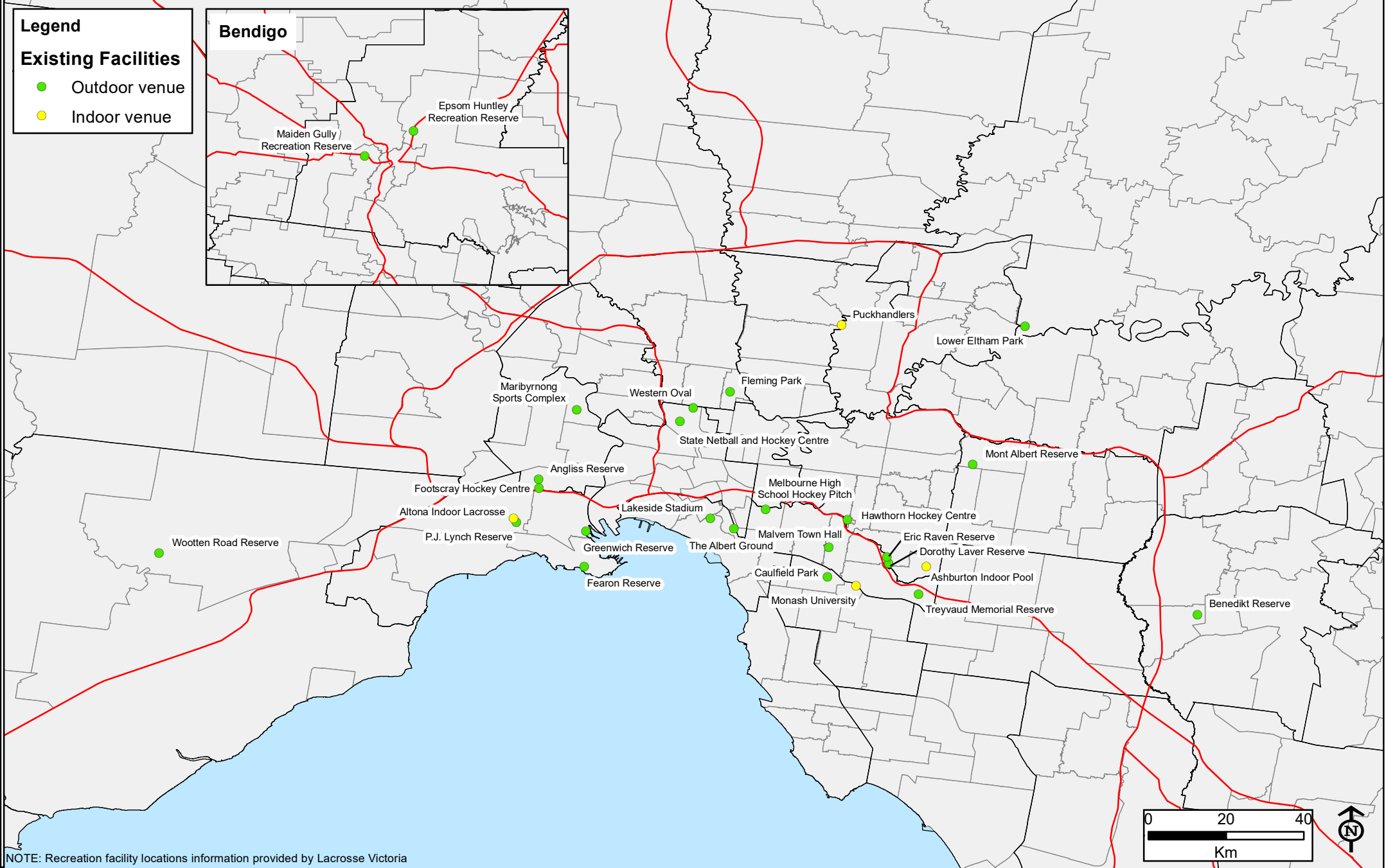


# Lacrosse Victoria Strategic Facilities Plan

## Existing Victorian Lacrosse Facilities (2016)

Inside Edge Sport and Leisure Planning Pty Ltd  
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p: (03) 9680 6370

CREDIT: Spatial data provided by Lacrosse Victoria  
DISCLAIMER: While care has been taken with the production of this map, the publishers do not accept responsibility for any errors or omissions.



### 3.1.2 Key facility provision and distribution findings

- 17 lacrosse clubs operate out of 24 facilities across the State. The majority of facilities are located within Metropolitan Melbourne (22), with only two facilities located in Regional Victoria (Bendigo).
- Facilities are located across 14 Victorian LGAs, with Hobsons Bay City Council (9 fields), Maribyrnong City Council (7 fields), Greater Bendigo City Council (6 fields) and Boroondara City Council (4 fields) the LGAs with the greatest facility provision.
- Facilities are located across 20 suburbs. Each suburb provides one venue with the exception of Glen Iris, Malvern, Parkville and Yarraville, all of which have two lacrosse facilities.
- Generally speaking the majority of sites provide one or two playing fields, with the largest number of fields at any one site being four (Angliss Reserve, Epsom Huntly Reserve, P.J. Lynch Reserve and Greenwich Reserve).
- The majority of the State's lacrosse facilities are located in the North West and East Metropolitan regions of Melbourne.
- There is a clear relationship between lacrosse facility location and participation with Hobsons Bay and Maribyrnong City Councils comprising approximately one third of the state's overall participation base (501 players) during the 2015 season.
- There is opportunity for the sport of lacrosse to further develop itself in Regional Victoria, however, consideration must be given to facility location and the existing competition structure (e.g. a new club and facility in Mildura competing against a Metropolitan club would create logistical issues, in particular travel time).
- There is currently a high population-to-facility ratio across the Southern Metropolitan and Regional Victorian regions, indicating a potential demand for additional facilities within these areas if existing facilities are operating at capacity.
- A natural grass playing surface shared with cricket is currently the most common lacrosse site set up. Hockey and soccer are also common co-tenants of existing lacrosse sites, highlighting the need for lacrosse to continue to work with these sports in relation to future facility shared usage and design.

## 3.2 ONLINE CLUB USER SURVEY

An online Lacrosse Victoria Strategic Facilities Plan Club Survey was distributed to all Lacrosse Victoria affiliated clubs and was available for completion between 14<sup>th</sup> September and 9<sup>th</sup> October 2015.

A total of 16 responses were received, with Knox Lacrosse Club the only club not to submit a response. The Australian Lacrosse Referees Association (Victorian branch) also submitted a survey response.

The following analysis provides a summary of key highlights and findings from the survey.

### 3.2.1 Facility ownership and management

- **14 of the 15 club facilities are owned by Council** with the MCC Lacrosse Club venue being the only State Government owned facility. The ALRA have no dedicated 'hard asset' stating use of a number of facilities for their operations.
- 14 of the 15 clubs operate under a '**seasonal license arrangement with their respective Council**', with the MCC Lacrosse Club being the only club with a lease agreement in place.
- All clubs with the exception of the MCC Lacrosse Club (5 year lease agreement) operate under six month license agreements.
- The responsibility of '**day-to-day' operational management** of club facilities is shared mainly between **Council and club volunteers**.
- **13 of the 15 clubs** believe the current management model of their facility is **suitable**.

### 3.2.2 Facility usage

- The most common number of days clubs use their facility for lacrosse activities for (e.g. training, coaching, competition) is **4-5 days per week**.
- The majority of clubs use their facilities between **15 and 30 hours per week** for training, coaching and competition activities.
- **Tuesday and Thursday evenings** (from 4pm onwards) are the most common times for training and coaching activities.

- **Saturday is the most common day for lacrosse competition** with the majority of activity taking place between **10am and 4pm**. Lacrosse facilities are also used on Sundays for competition, with most of this activity also taking place between 10am and 4pm.
- **13 clubs share their facilities with other clubs, groups or stakeholders**. Clubs not currently sharing facilities with other user groups were concerned about ground overuse and the resulting condition of the playing surface.
- Lacrosse clubs are most commonly sharing access to their facility with **rival sporting codes, other local lacrosse clubs, local primary and secondary schools and peak lacrosse sporting bodies** (Lacrosse Victoria and Lacrosse Australia). The majority of this usage is for **training purposes or school competition**.
- Use of lacrosse playing fields and supporting facilities beyond a club's home ground is not frequent, with a **third of clubs reporting no use of other club playing facilities**. Occasional use of alternate playing fields for training, coaching and matches was however reported by clubs with the majority of this use being for training and coaching purposes.
- 10 clubs reported an **increase in facility usage** over the past three years.
- Two clubs reported a **decrease in usage** of their facility (Moreland and Malvern) over the past three years and three felt usage had remained static (Chadstone, Camberwell, Melbourne University).
- 11 clubs (including the ALRA) felt their playing field had a **good balance of use**, three indicated opportunity for greater usage (Footscray, Altona, MCC) and two were concerned that their facility may be being overused (Williamstown Women and Bendigo).

### 3.2.3 Existing facility condition, challenges and development priorities

- Improvements to **player change room facilities, kitchen/canteen facilities, toilets, showers and community meeting spaces** (social areas) were considered the highest off-field (building) priorities for facility improvement.
- **Floodlighting, scoreboards, coaches/player dug outs/viewing shelters and playing field surface improvements** were deemed the most important on-field facility development areas.
- Providing the required level of **player amenities (change rooms, showers etc.), funding facility and playing field improvements and maintaining safe playing fields and training facilities** were considered to be the biggest facility related challenges across the board for Victorian lacrosse clubs.
- **Increasing the number of playing fields available for club use was not considered to be a high priority** (ranking 6th out of 9 options) suggesting clubs are not looking for additional lacrosse facilities, simply **improved and safer on and off-field facilities and supporting amenities**.
- **Developing (and then maintaining) a suitable playing surface, improving existing change rooms and supporting amenity provision and sports field floodlighting** were voted the top three future facility development priorities by Victorian lacrosse clubs across the board.

### 3.2.4 Preferred playing conditions

- There is some support for **synthetic grass** (longer pile height) playing field surfaces for competition activities, however, **natural grass is still the preferred playing surface** for the majority of clubs.
- The **least preferred** playing field surface for training and coaching activities is a **short pile synthetic surface**.
- There is moderate club demand for **additional indoor box lacrosse facilities** across Victoria, with the majority of clubs of the opinion that indoor box lacrosse is a **complementary version** of the traditional outdoor format.

### 3.2.5 Participation in lacrosse and future sport development

- Of the 15 clubs who responded to the survey, **only one club forecast a decrease in club membership levels** over the next five years.
- The majority of clubs are forecasting a membership increase of up to **20% by the year 2020**.
- Clubs forecasting the largest growth over the next five years (20% or more) included **Bendigo, Caulfield, Footscray and Surrey Park Lacrosse Clubs**.
- **Junior male and female** participation was predicted to **increase the most** (rankings above are from 1 being the largest increase to 6 being the smallest increase).
- Steady growth is also forecast for **senior male and female participation** while the least growth is predicted for the **masters** membership category.

### 3.2.6 Future Lacrosse sport development

- Better connecting the sport through the **school network** and **greater promotion** of the sport of lacrosse were considered by clubs to be the two key priority areas for future lacrosse sport development at an individual **club level**.
- **Greater promotion of the sport** along with **more support from Lacrosse Victoria and Lacrosse Australia** were rated as the most important elements to supporting lacrosse development at a local level, closely followed by **more competition opportunities, more recreational/introductory lacrosse activities and an increase in volunteerism**.

### 3.3 ONLINE PARTICIPANT SURVEY

The Lacrosse Victoria Strategic Facilities Plan Participant Survey was distributed to Lacrosse Victoria’s participant database and available for completion between 14<sup>th</sup> September and 2<sup>nd</sup> October 2015.

A total of 145 responses were received.

The following analysis provides a summary of key highlights and findings from the survey.

#### 3.3.1 Lacrosse facility provision and condition

- Survey respondents were asked to rate existing lacrosse facility provision within their local area. Key findings included:
  - The current condition of playing field surfaces is considered good across the board.
  - The range of fields and amenities is considered good to average.
  - Indoor box lacrosse provision is considered poor to very poor.
  - Outdoor box lacrosse provision is considered good to average.
  - The range of available lacrosse activities is considered average.
  - The cost of playing lacrosse is viewed by the majority of participants as average.
  - Local information about lacrosse is considered average to very poor.
- Kitchen/canteen, bar and social amenities** were generally rated as being good, while **office accommodation, first aid facilities, umpire change facilities, player change facilities, showers and storage** were considered by participants as being priority areas for future facility improvements.
- Playing field **surface condition, practice/training areas and car parking** were considered overall to be of a good standard, while **coaches boxes, player dug outs, scoreboards, indoor box lacrosse, spectator stands and outdoor social areas** were considered by participants as being priority amenity and on-field facility improvements.

- Survey respondents were asked what they considered to be the top three priorities for the **future sustainability of the facility they played or trained at most regularly**. A summary of key themes across all sites is provided in the table below (in no priority order):

Local Level Priorities
Improved facility condition, in particular player change facilities and supporting amenities
Improved playing field surface condition
Greater promotion and exposure of the sport
More flexible programming and greater offering of introductory programs for beginners
Sports field floodlighting upgrades
Increased youth engagement (e.g. through schools, universities)

- The top five priorities voted by participants with regard to **state-wide** future facility planning, development and sustainability are provided below:

State-wide Priorities
1. Greater promotion of the sport
2. Improved clubrooms, change rooms, supporting amenities and infrastructure
3. Playing field condition and suitability
4. Increased overall participation in the sport
5. Greater connectivity and promotion within schools and universities

### 3.3.2 Preferred playing conditions

- Despite moderate support for synthetic grass (longer pile height) playing field surface type, **just over half of survey respondents** would prefer to conduct **training and coaching activities on a natural grass playing field**.
- The least preferred playing field surface for training and coaching activities is a **short pile synthetic surface**.
- As was the trend for training and coaching activities, a **natural grass playing field was the preferred surface type for lacrosse competition** by the majority of survey respondents.
- Just over 65% of survey respondents believe there is a **need for more indoor facilities** capable of accommodating indoor box lacrosse activities. 25.5% were 'uncertain' and only 9.1% were of the view that there was no need for additional facilities. This demonstrates a **strong demand for the future planning and provision of more indoor facilities for lacrosse**.
- Suggestions made by participants relating to **future facility provision and improvement as well as the overall development of the sport** included; greater promotion of the game, expanding the competition through the development of new clubs and facilities outside of Melbourne's west, establishing a home base and headquarters for Lacrosse Victoria, access to more indoor box facilities 12 months of the year, increased awareness through partnerships with schools and universities and developing membership recruitment and retention strategies.

### 3.3.4 Participation in lacrosse and future sport development

- Almost **60%** of respondents have participated in lacrosse activities for **10 years or more**. This suggests local clubs are able to provide services and activities that meet the needs of its core participant /membership base.
- Whilst long term participation is a strength for local clubs and lacrosse participation across Victoria in general, it will be important to consider both the needs of **current and prospective participants/members when planning lacrosse activities and services and related facilities in the future**.
- **Less than 8% of survey respondents** have been participating in lacrosse activities for **less than two years**. This indicates a need for **greater engagement and attraction of new players** to keep driving the sport's growth and sustainability.
- Lacrosse's **limited profile** was considered the largest barrier to increasing participation levels in the sport and introducing new players, followed by **competition from other more mainstream sports** for participants.



## 4. LACROSSE PARTICIPATION

## 4.1 DATA COLLECTION

Due to the Exercise, Recreation and Sport Survey (ERASS) 2001-2010 and the Australian Bureau of Statistics Children's Participation in Cultural and Leisure Activities Survey 2012 not including participation rates for lacrosse, the measurement and analysis of Lacrosse participation for this plan has focussed on the use of Lacrosse Victoria's historic membership database, in addition to state and national annual reporting participation numbers.

### 4.1.1 Lacrosse Victoria registered member database (2015)

Lacrosse Victoria's registered player figures for 2015 are presented in Lacrosse Victoria's member database. The 2015 registered player data provides a breakdown of individual registered Victorian lacrosse members by age, gender, club and location of residence by postcode. This database indicates that approximately 0.023% of Victoria's 2015 population participated in formalised lacrosse matches three or more times during 2015, with an additional 171 players competing in less than three matches. Participation in school competitions and clinics has also been recorded by Lacrosse Victoria, however data on casual and unorganised casual participation has not been included.

## 4.2 NATIONAL AND STATE TRENDS IN LACROSSE PARTICIPATION

### 4.2.1 National lacrosse participation

Lacrosse has experienced a 30.5% increase in participation numbers (registered members) across Australia between 2009 and 2015.

With the exception of Western Australia, which has experienced significant growth in lacrosse membership over the last six years, the majority of State's membership numbers have decreased or experienced very minor growth since 2009.

Despite enduring a gradual decline in membership numbers since 2015, Victoria boasts the largest current membership base across the Country. Victoria, Western Australia and South Australia dominate the overall Country's participation base (96%), with very low lacrosse membership numbers in Tasmania, Queensland and New South Wales.

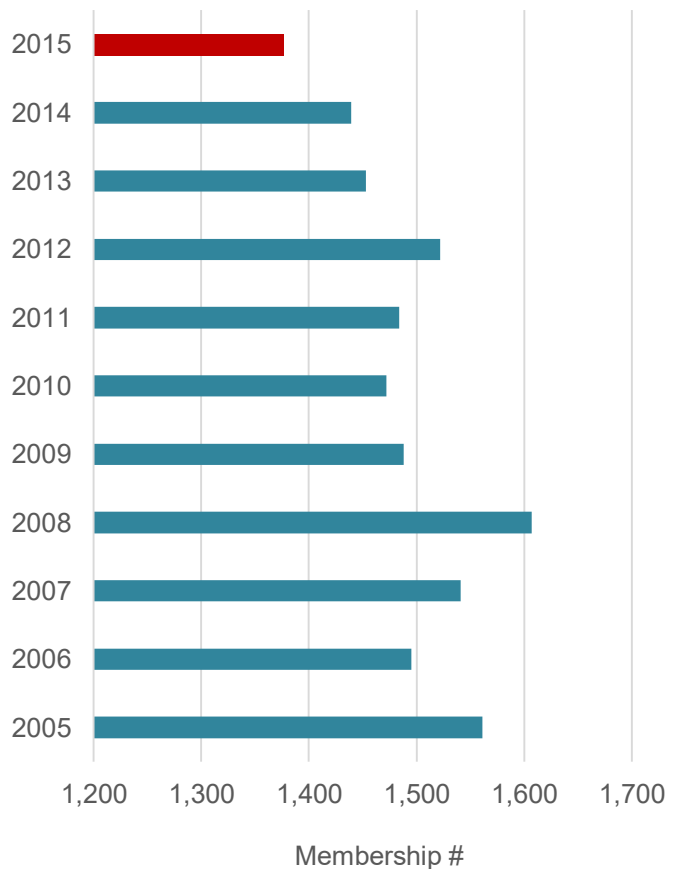
### 4.2.2 State lacrosse participation trends

Lacrosse Victoria's registered membership base has decreased by 7.5% since 2005 (112 members). While this is not considered to be a significant decrease in members, it is a downward trend the sport needs to rectify in the near future.

Between 2013 and 2015 an additional 31 participants have participated in less than 3 lacrosse matches. This suggests the sport needs to focus as equally on player retention as it does on recruiting new players to the game.

A pleasing statistic for lacrosse in Victoria is the significant rise in participation in school lacrosse clinics and competitions. This presents an opportunity for lacrosse to transition school participants across to local lacrosse club members.

FIGURE 04 | LACROSSE VICTORIA REGISTERED MEMBERSHIP TREND 2005-2015





### 4.2.3 State lacrosse membership trends by gender and category

FIGURE 05 | FEMALE 2005-2015

Season	Junior	Senior	Total
2005	204	208	412
2006	211	174	385
2007	233	203	436
2008	244	247	491
2009	242	197	439
2010	241	185	426
2011	260	190	450
2012	251	198	449
2013	273	187	460
2014	285	182	467
2015	223	186	409

FIGURE 06 | MALE 2005-2015

Season	Junior	Senior	Total
2005	665	484	1,149
2006	646	464	1,110
2007	690	415	1,105
2008	680	436	1,116
2009	588	461	1,049
2010	544	502	1,046
2011	554	480	1,034
2012	560	513	1,073
2013	506	487	993
2014	500	462	962
2015	466	502	968

FIGURE 07 | COMBINED 2005-2015

Season	Junior	Senior	Total
2005	869	692	1,561
2006	857	638	1,495
2007	923	618	1,541
2008	924	683	1,607
2009	830	658	1,488
2010	785	687	1,472
2011	814	670	1,484
2012	811	711	1,522
2013	779	674	1,453
2014	795	644	1,439
2015	689	688	1,377

FIGURE 08 | 2015 MEMBERSHIP BY GENDER

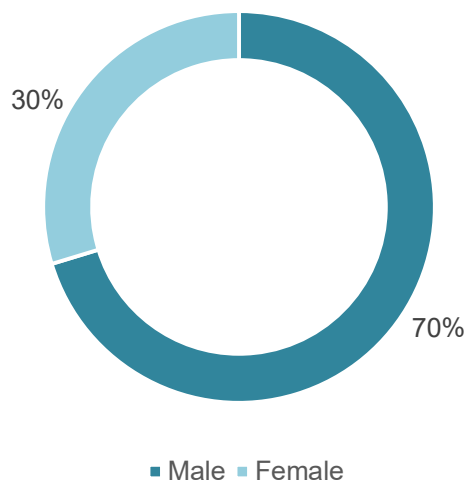
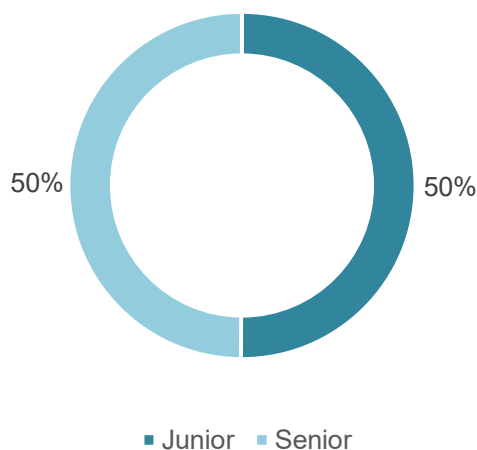


FIGURE 09 | 2015 MEMBERSHIP BY TYPE



- Junior female membership rates have increased by approximately 10% since 2005 however the figures did drop significantly between 2014 and 2015 (62 members)
- Senior female membership rates have dropped by approximately 10% since 2005.
- Junior male membership numbers have dropped by almost 30% since 2005 (199).
- Senior male membership numbers have remained steady since 2005.
- Males make up approximately 70% of Lacrosse Victoria's 2015 membership database, while the split between junior and senior membership type is even.

## 4.3 LOCAL LEVEL LACROSSE PARTICIPATION 2013-2015

With the exception of the Melbourne University Lacrosse Club, the majority of clubs have experienced little or no growth over the last three seasons with nine clubs recording a decline in membership numbers. This is a trend Lacrosse Victoria and its affiliated clubs will need to address to ensure future growth and sustainability of the sport.

FIGURE 10 | LACROSSE VICTORIA CLUB MEMBERSHIP TRENDS 2013-2015

Club	2015	2014	2013	Plus/Minus
Williamstown	222	235	235	-13
Footscray	134	153	136	-2
Camberwell	112	131	134	-22
Eltham	112	129	125	-13
Caulfield	109	115	114	-5
Malvern	100	114	119	-19
Melbourne University	98	69	67	31
Surrey Park	96	86	85	11
Chadstone	89	77	82	7
MCC	87	96	97	-10
Altona	72	87	96	-24
Newport	63	64	62	1
Moreland	56	57	51	5
Bendigo	18	15	19	-1
Hoppers Crossing	9	0	0	9
Knox	0	0	10	-10

When combining the above figures with overall club membership numbers there is a trend suggesting clubs (with the exception of Altona) who have managed to reduce the number of players participating in less than three matches, have had an increase in overall membership levels. This emphasises the need for clubs to focus on the retention of players (in particular new players) by providing a supportive, appealing and fun environment for players at each of their respective clubs to improve overall club sustainability.

FIGURE 11 | LACROSSE VICTORIA CLUB THREE GAME MEMBERSHIP TRENDS 2013-2015

Club	2015	2014	2013	Plus/Minus
Altona	13	6	4	9
Bendigo	2	4	0	2
Camberwell	12	8	12	0
Caulfield	11	6	4	7
Chadstone	13	14	10	3
Eltham	14	6	13	1
Footscray	22	15	15	7
Malvern	15	14	5	10
MCC	11	13	14	-3
Melbourne University	12	20	12	0
Moreland	5	8	3	2
Surrey Park	6	14	21	-15
Williamstown	16	8	13	3
Newport	10	7	3	7
Williamstown Women	9	3	11	-2
<b>Total</b>	<b>171</b>	<b>146</b>	<b>140</b>	<b>31</b>

## 4.4 REGISTERED MEMBER DISTRIBUTION AND CATCHMENTS

Lacrosse Victoria membership and participation distribution has been analysed and mapped across Victorian suburb areas. The following pages provide a visual representation of 2014 and 2015 Lacrosse Victoria registered participant catchments and distribution by residential postcode. Note that the adjacent tables and following pages include both registered members (those who have played three games or more) in addition to participants who partook in two games or less, as well as modified programs such as 'Quick Stix' during the 2014 or 2015 season. It does not include lacrosse referees.

### Key findings regarding member distribution are:

- The combined member distribution maps (male and female) clearly identify lacrosse centric areas (darker shaded areas). These areas include Melbourne's western metropolitan suburbs including Williamstown, Newport, Werribee, Hoppers Crossing, Altona and Yarraville.
- There is a clear relationship between lacrosse facility location and participation with Hobsons Bay and Maribyrnong City Councils comprising approximately one third of the state's overall participation base (501 players) during the 2015 season. These LGA areas also have the highest level of lacrosse facility provision.
- There are a number of 2015 members residing in Melbourne's south east, however only one facility is located in close proximity to this market (Benedikt Reserve, Knox). This suggests potential demand for a new facility located within the Casey or Cardinia municipal areas.
- Moderate participation numbers are recorded in the growth areas of Melton and Hume, suggesting the recently developed Bridge Road complex in Melton South and the planned facility in Craigieburn will assist with future provision and growth of the sport.
- With the exception of the Bendigo area (only area in Regional Victoria with a lacrosse club and facility), lacrosse participation in Regional Victoria is minimal.
- Male and female member distribution and catchment areas are very similar, with the majority of female participation recorded in the suburbs of Williamstown and Newport in Melbourne's west.
- While a 'build it and they will come' approach is not justified in the short term (given the gradual decline in participation numbers over the last three years), the hot spot maps identify a clear relationship between lacrosse facilities and participation numbers (highest participation areas are located in close proximity to lacrosse facilities).

FIGURE 12 | TOTAL 2015 LACROSSE VICTORIA REGISTERED PARTICIPANTS BY SUBURB OF RESIDENCE

Suburb	# of Participants	%
<b>Total Registered Members</b>	<b>1,648</b>	<b>100%</b>
Williamstown	200	12%
Newport	110	7%
Werribee	48	3%
Hoppers Crossing	46	3%
Altona	44	3%
Yarraville	42	3%
Malvern/Caulfield	40	2%
Glen Huntly	37	2%
Greensborough	34	2%
Glen Iris	33	2%
Eltham	32	2%
Altona East	29	2%
West Footscray	29	2%
Ashwood	27	2%
Seaholme	26	2%
Bentleigh East	24	1%
Camberwell	24	1%
Cranbourne	21	1%
Mount Waverley	21	1%
Ormond	19	1%

FIGURE 13 | TOTAL 2015 LACROSSE VICTORIA REGISTERED PARTICIPANTS BY RESIDENT LGA

LGA	# of Players	% of overall State Participation
Hobsons Bay	409	25%
Boroondara	105	6%
Glen Eira	102	6%
Maribyrnong	92	6%
Nillumbik	75	5%
Monash	72	4%
Stonnington	67	4%
Whitehorse	67	4%
Brimbank	62	4%
Port Phillip	56	3%
Wyndham	55	3%
Melbourne	45	3%
Casey	43	3%
Knox	42	3%
Moreland	40	2%
Yarra	29	2%
Bayside	28	2%
Banyule	27	2%
Darebin	26	2%
Kingston	20	1%

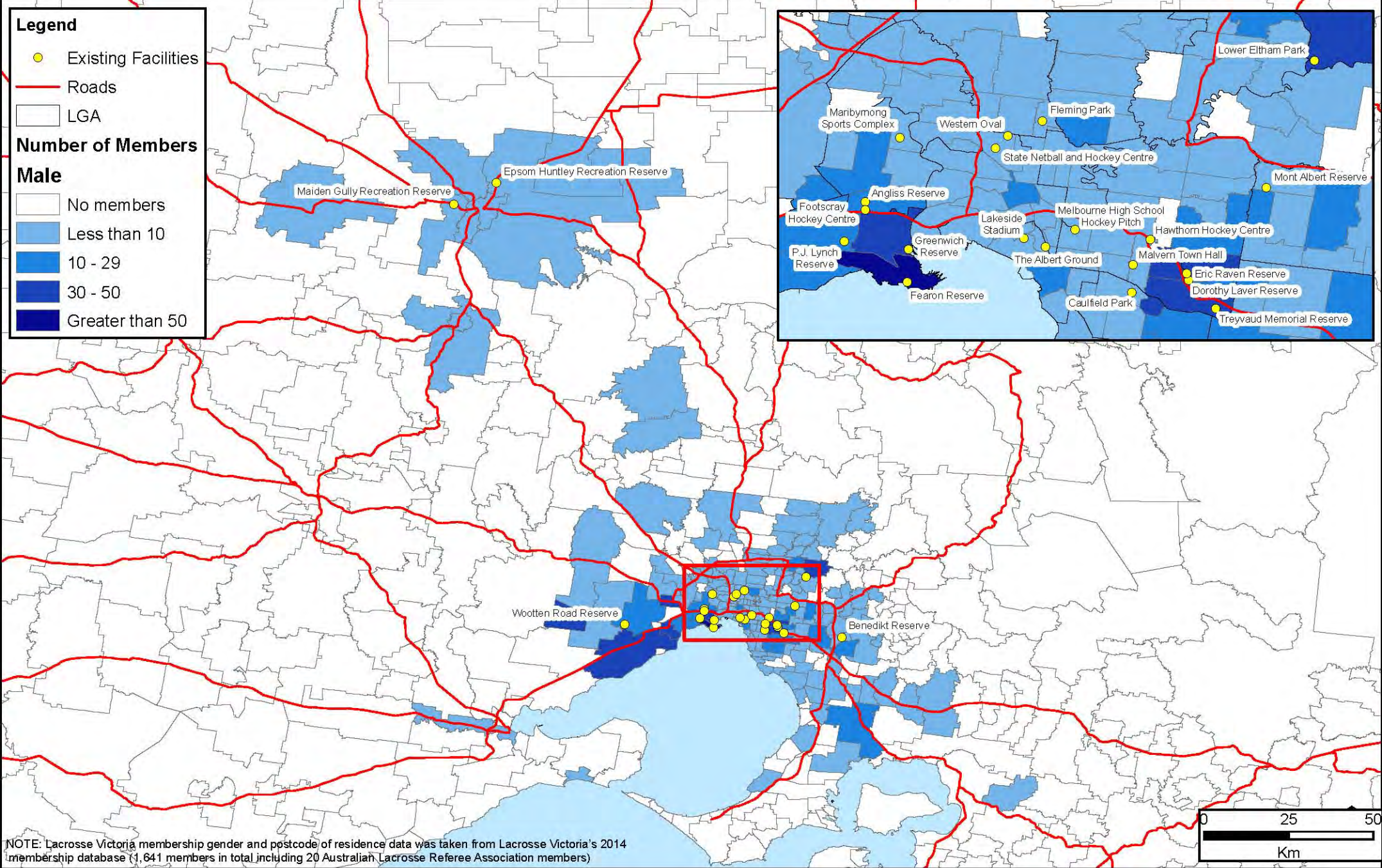
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## Membership by gender and postcode of residence (2014) - Male

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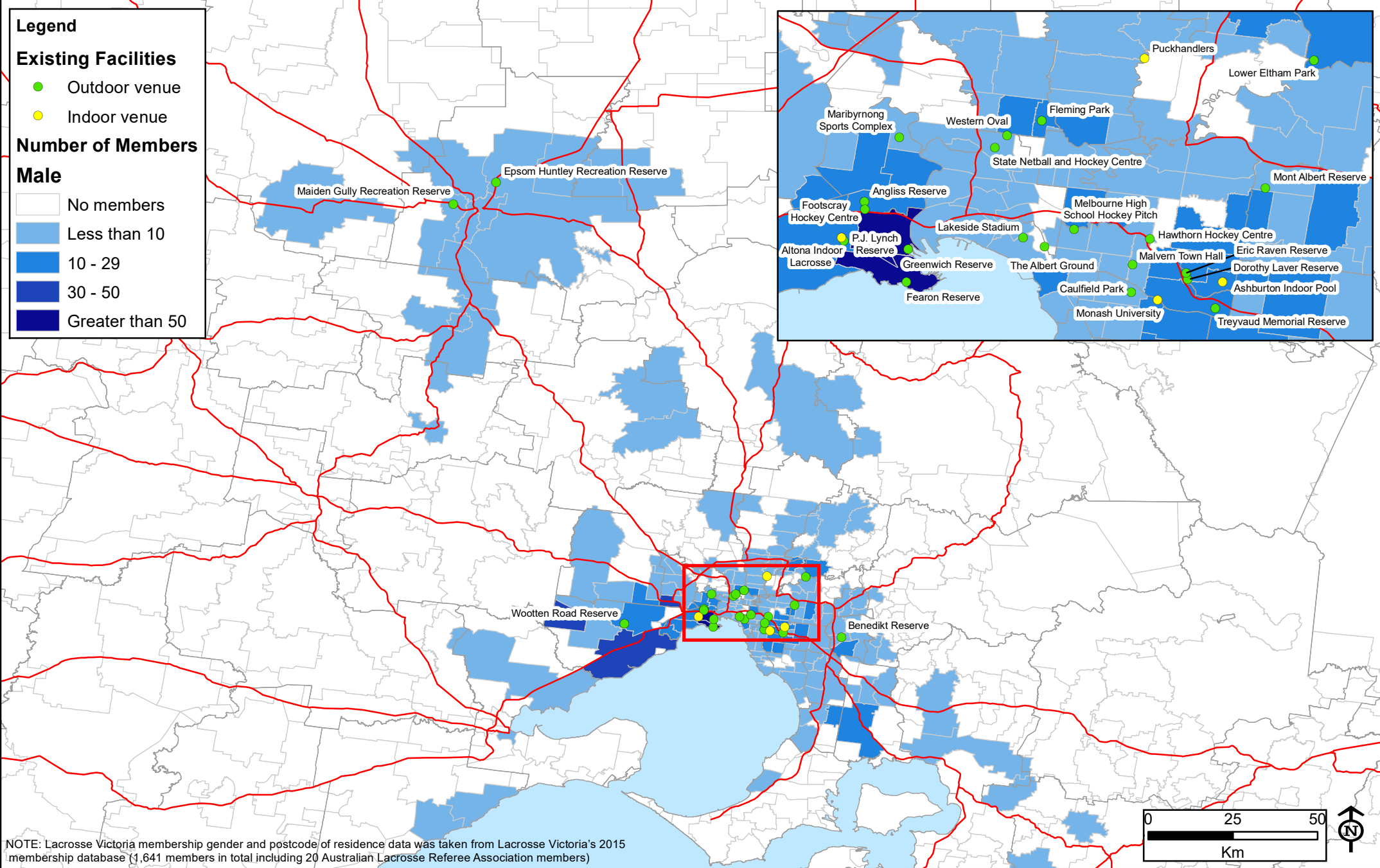
NOTE: Lacrosse Victoria membership gender and postcode of residence data was taken from Lacrosse Victoria's 2014 membership database (1,641 members in total including 20 Australian Lacrosse Referee Association members)

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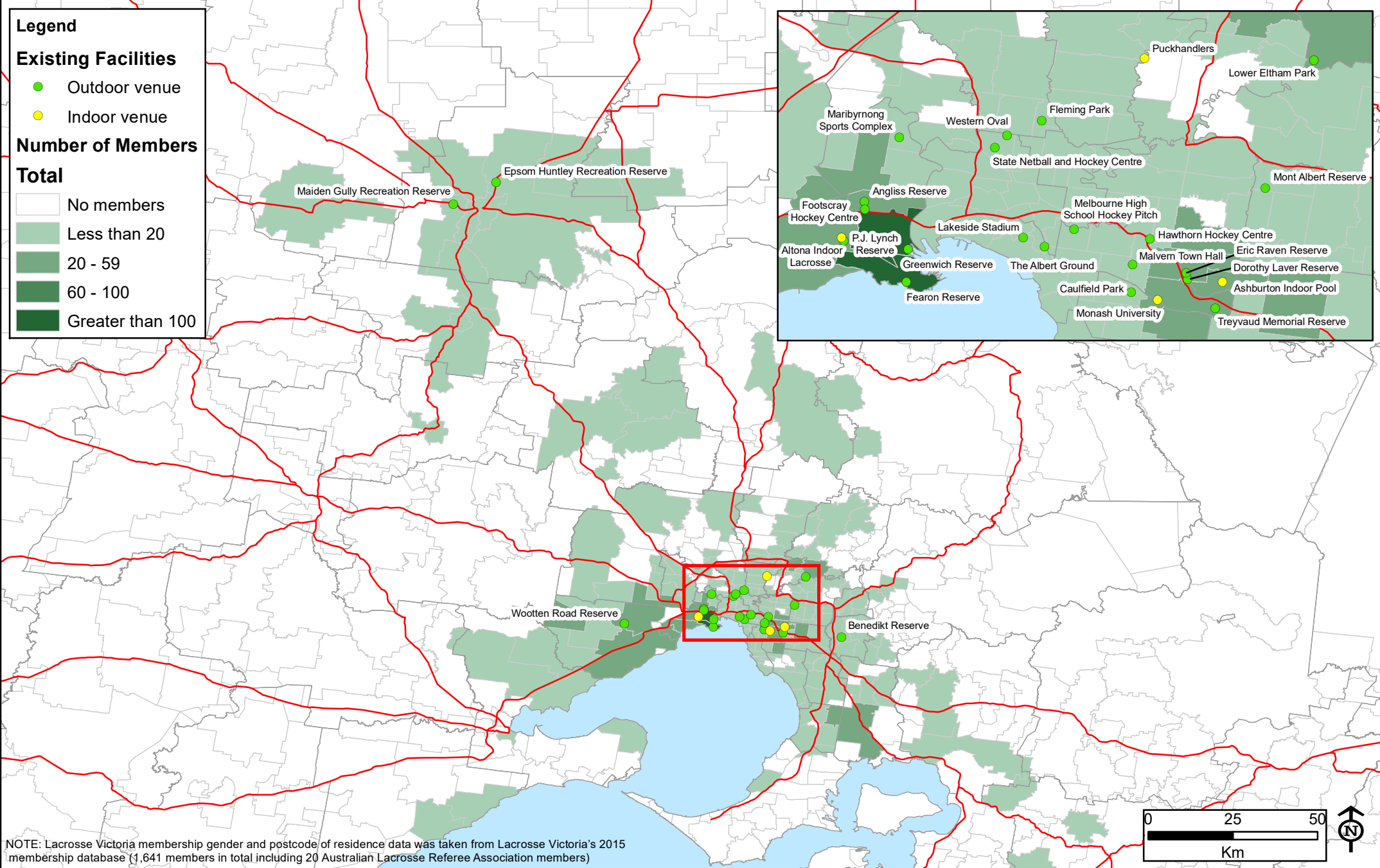


# Lacrosse Victoria Strategic Facilities Plan

## Membership by postcode of residence (2015)

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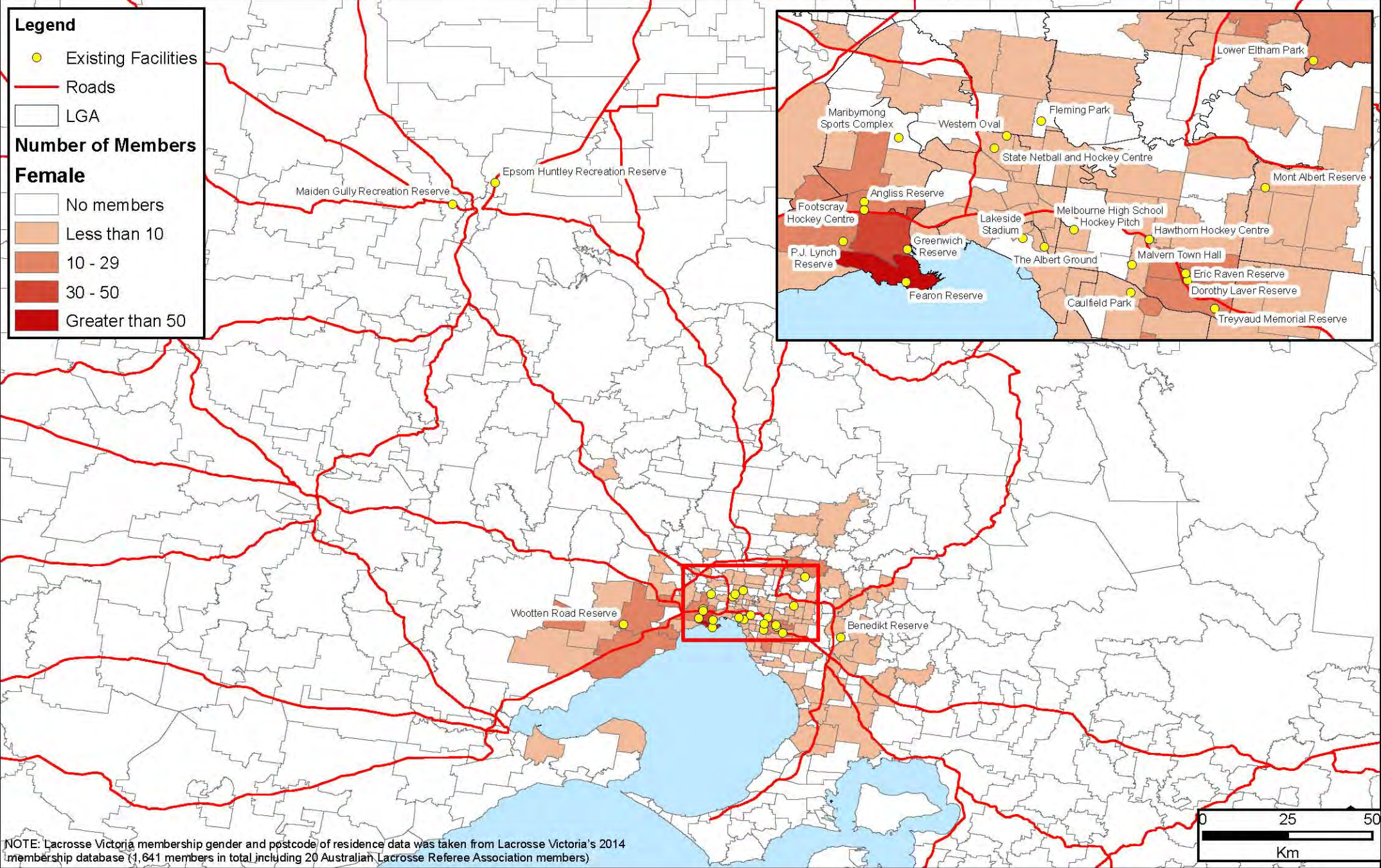
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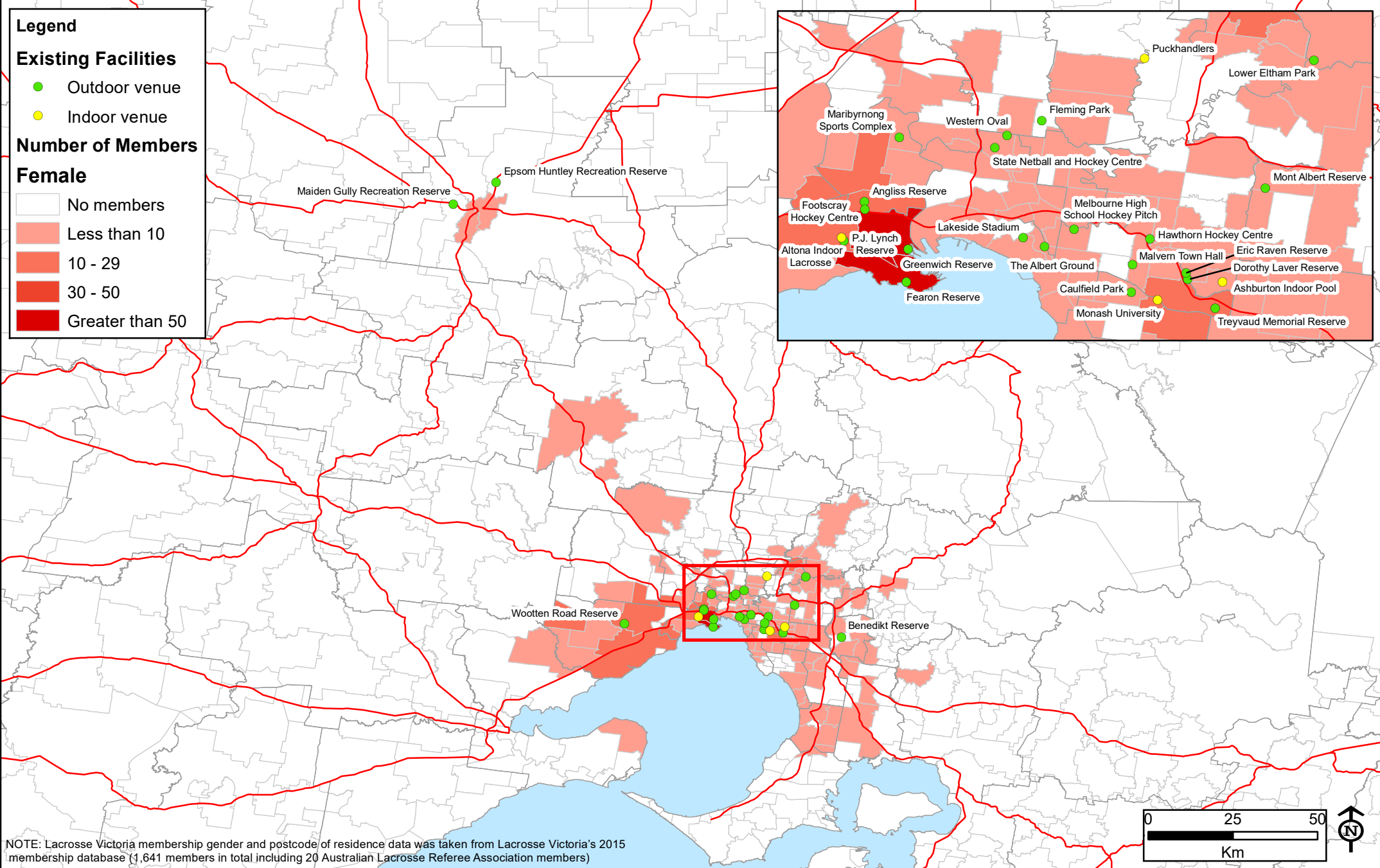
NOTE: Lacrosse Victoria membership gender and postcode of residence data was taken from Lacrosse Victoria's 2014 membership database (1,641 members in total including 20 Australian Lacrosse Referee Association members)

# Lacrosse Victoria Strategic Facilities Plan

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NOTE: Lacrosse Victoria membership gender and postcode of residence data was taken from Lacrosse Victoria's 2015 membership database (1,641 members in total including 20 Australian Lacrosse Referee Association members)

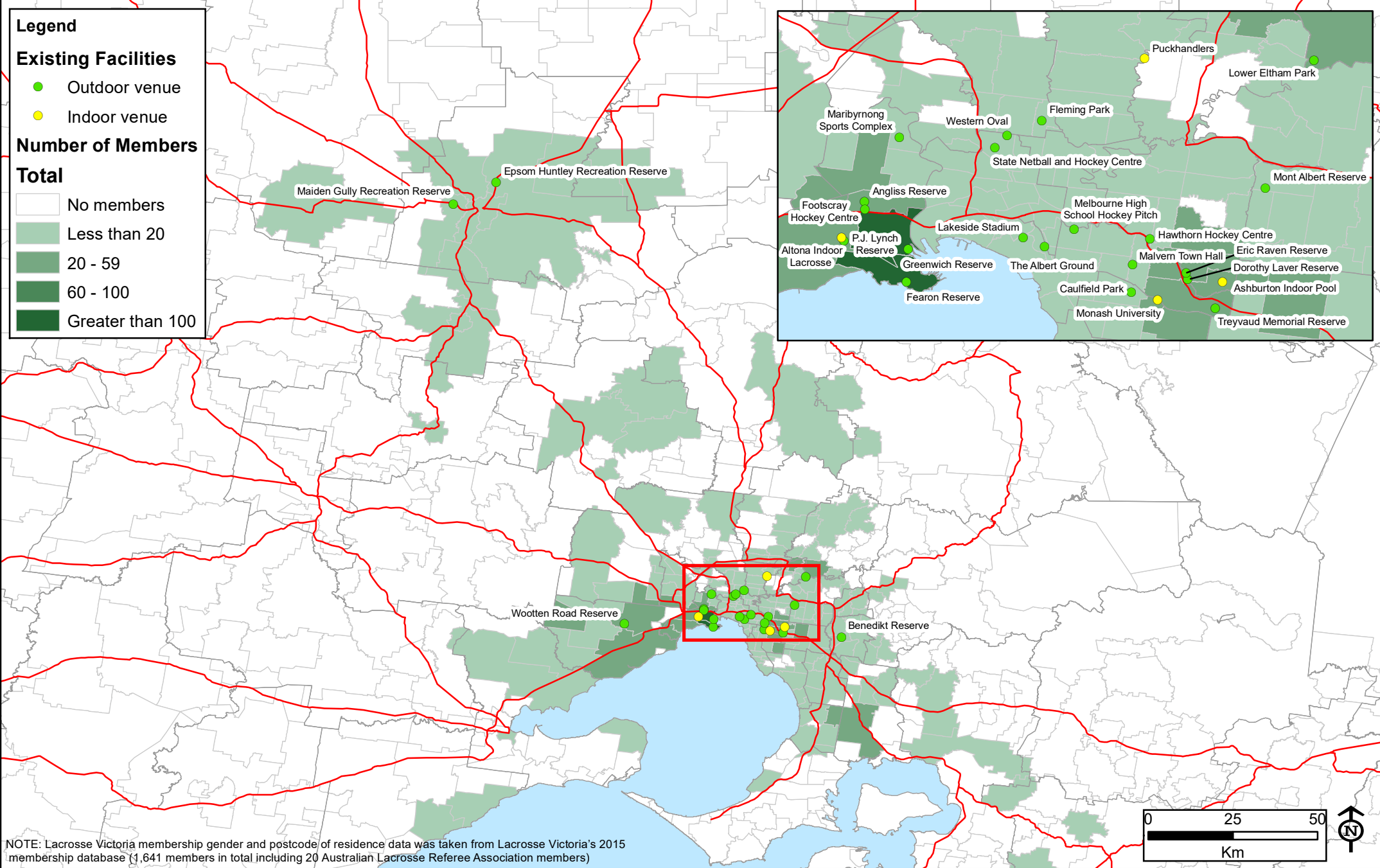


# Lacrosse Victoria Strategic Facilities Plan

## Membership by postcode of residence (2015)

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## 5. DEMAND FOR LACROSSE

## 5.1 FUTURE DEMAND FOR LACROSSE

### 5.1.1 Method of analysis

To determine the potential future market for lacrosse across the State and test the climate for future lacrosse facility development or improvements we have adopted several methods based on population trends, participation data, existing facility location and LGA facility planning. The potential market analysis, forecasted future demand and identification of future lacrosse facility development and/or improvement process included:

- A review of existing Lacrosse Victoria registered membership data;
- Analysis of LGA 'hot spots' forecasted to experience population growth in 'typical lacrosse player' age cohorts (10-29 years of age);
- The application of conservative participation rates across LGA population projections 2016 – 2031;
- Local club and LGA projected lacrosse participation growth;
- LGA future facility planning;
- Location of existing lacrosse facilities.

**General population data and future projections for Victoria have been sourced from Vic Future and Forecast.id data.**

### 5.1.2 Projected future market

As population change is a key measure of demand for participation, the fluctuations projected in Victorian population and age demographics impact the market for lacrosse and therefore related facilities.

The Victorian lacrosse market is expected to have a net increase of an estimated 340 additional participants by the year 2031. This figure assumes that participation rates retain the status quo and population continues to increase at projected rates. In addition to this projected growth, Lacrosse Victoria, through its various programming initiatives has the opportunity to increase participation in the sport beyond these projections.

The below table highlights the key projected lacrosse market change and subsequent top 20 'hot spots' for participation growth between 2016 and 2031. Note that only one of the two LGAs (Maribyrnong) appears in the top 20 hot spots and Hobsons Bay City Council, the LGA with the largest existing membership base, is not listed at all. This reinforces the need for future demand analysis to evaluate a number of factors related to future lacrosse participation growth and facility development/upgrade.

FIGURE 14 | TOP 20 LGA'S FOR PROJECTED LACROSSE PARTICIPATION GROWTH 2016-2031

LGA	# of 2015 registered lacrosse participants	Projected lacrosse participants 2031	Projected change in participation 2016 to 2031	
		Persons	Growth (No.)	Growth (%)
Wyndham City Council	55	78	30	62%
Casey City Council	43	97	29	42%
Melton City Council	18	59	28	91%
Whittlesea City Council	19	70	23	49%
Hume City Council	8	66	20	44%
Melbourne City Council	45	51	19	60%
Greater Geelong City Council	3	69	14	26%
Cardinia Shire Council	5	36	14	65%
Maribyrnong City Council	92	31	11	52%
Moreland City Council	40	48	8	21%
Greater Dandenong City Council	16	44	8	22%
Greater Bendigo City Council	18	33	7	29%
Darebin City Council	26	42	7	21%
Mitchell Shire Council	0	17	7	73%
Ballarat City Council	0	31	7	29%
Moonee Valley City Council	16	33	5	19%
Boroondara City Council	105	45	5	13%
Yarra City Council	29	25	5	25%
Kingston City Council	20	41	5	14%
Monash City Council	72	47	4	10%

### 5.1.3 Profile of a ‘typical lacrosse member/player’

Based on membership information provided by Lacrosse Victoria, we know that currently:

- There is an even distribution of junior and senior members (both 50%).
- Approximately 70% of registered members are male and 30% female.
- The majority of members are aged between 10 and 29 years.

On the basis of the ‘typical lacrosse player/member’ being aged between 10 and 29 years (predominantly male) and individual LGA demographic projections, the largest projected growth and forecast demand for lacrosse facilities between 2016 and 2031 is predicted for:

- Melton City Council (93% growth)
- Mitchell Shire Council (70% growth)
- Cardinia Shire (70% growth)
- Wyndham City Council (66% growth)
- Maribyrnong City Council (54% growth)

### 5.1.4 Club identified growth

During Strategic Facilities Plan consultation clubs were asked to predict their membership change over the next five years (2016-2020). With the exception of Knox who did not complete the survey, all bar one club (MCC) forecast growth in their club’s membership levels over the next five years with the majority of this growth expected to be via junior participation (both male and female).

**FIGURE 15 | TOP 20 LGA’S FOR PROJECTED LACROSSE PARTICIPATION GROWTH 2016-2031**

Club	2015 Membership	Forecast Membership Change 2016-2020	Forecast Potential Membership Increase / Decrease 2016-2020
Altona	72	Increasing by up to 10%	8
Bendigo	18	Increasing by more than 20%	4+
Camberwell	112	Increasing by up to 20%	23
Caulfield	109	Increasing by more than 20%	22+
Chadstone	89	Increasing by up to 20%	18
Eltham	112	Increasing by up to 10%	12
Footscray	134	Increasing by up to 20%	27
Knox	N/A	N/A	N/A
Malvern	100	Increasing by up to 10%	10
MCC	87	Decreasing by up to 20%	-18
Melbourne University	98	Increasing by up to 20%	20
Moreland	56	Increasing by up to 20%	12
Newport	63	Increasing by up to 20%	13
Surrey Park	96	Increasing by more than 20%	20+
Williamstown (men and women)	222	Increasing by up to 15%	34
<b>TOTAL</b>	<b>1,368</b>		<b>205+</b>

### 5.1.5 Future facility demand matrix

While there is no foolproof method for calculating future participation growth in lacrosse and subsequent demand for improved or additional facilities, a facility demand matrix has been developed in an attempt to identify potential lacrosse growth areas and in-turn demand for lacrosse facilities. The following page provides a matrix that has considered the below future demand factors (in no order of priority):

1. Club predicted future growth;
2. Council support for future lacrosse facility development and/or improvement;
3. Individual LGA demographic projections in relation to the profile of a 'typical lacrosse player';
4. Existing lacrosse facility location and proximity to other existing/potential lacrosse sites.

In the absence of detailed information on off-field lacrosse facility amenity condition and provision (a detailed facility provision and condition audit of all lacrosse facilities across Victoria is a key recommendation of this Plan), a key factor that has not been included in the facility demand matrix is the suitability of existing facilities for female participants (e.g. inclusive female friendly change room facilities and supporting amenities). Identified by Lacrosse Victoria and local clubs as a key stakeholder and target area for increased participation, ensuring facilities are female friendly, inclusive in design and in alignment with Sport and Recreation Victoria's Female Friendly Sports Infrastructure Guidelines should be a key factor in the identification and prioritisation of all future lacrosse facility upgrades and developments.

The matrix includes all existing lacrosse facilities across the State as well as potential short-medium term new facility development areas. It does not include all Victorian LGA areas as the sport of lacrosse is currently a very Metropolitan Melbourne based sport, with limited capacity to broaden the sport throughout Regional Victoria in the short-medium term.

**The matrix provided several key findings which have helped guide future facility planning recommendations provided in Section 6 of this plan. These include:**

- A strong short-medium term need to maintain and continually improve facilities at Angliss Reserve.
- Moderate demand and support for short-medium term improved facility condition and functionality at Caulfield Park, Dorothy Laver Reserve, Eric Raven Reserve, Glen Huntly Reserve, Fearon Reserve, Greenwich Reserve, Maiden Gully Reserve and P.J. Lynch Reserve.
- Potential medium term future demand and support for a new lacrosse facility in the municipalities of Hume (new facility planned), Melton (new facility under development) and the Casey/Cardinia areas.
- Moderate medium term demand and support for new facilities in the LGA areas of Geelong, Wyndham, Whittlesea and Mitchell (it is assumed the planned new facility in Hume would have the capacity to cater for the Whittlesea and Mitchell areas in the short-medium term).
- Low short-medium term demand and/or support for additional/upgraded facilities within the LGA areas of Knox, Moreland, Nillumbik, Stonnington, Monash and Melbourne.



**FIGURE 16 | FUTURE FACILITY DEMAND MATRIX**

Facility / Area	Club Identified Growth	Council Support for Future Facility Improvement	Demographic Profile (2016-2031)	Proximity to Other Lacrosse Facilities	Level of Demand
Angliss Reserve					Improved facilities
Benedikt Reserve					
Caulfield Park					Improved facilities
Casey / Cardinia	NA				New facility
Dorothy Laver Reserve					Improved facilities
Epsom Huntly Reserve					Improved facilities
Eric Raven Reserve					Improved facilities
Fearon Reserve					Improved facilities
Fleming Park					
Footscray Hockey Centre	N/A	N/A			N/A
Geelong	N/A				New facility
Greenwich Reserve					Improved facilities
Hume	N/A				New facility (currently under development)
Hawthorn Hockey Centre	N/A	N/A			N/A
Lakeside Stadium	N/A	N/A			N/A
Lower Eltham Park					
Maiden Gully Reserve					Improved facilities
Malvern Cricket Ground					
Maribymong Sports Complex	N/A	N/A			N/A
Melbourne High School		N/A			N/A
Melton	N/A				New facility (currently under development)
Mitchell	N/A	N/A			New facility (provided for by Hume facility)
Mont Albert Reserve		Recent works completed			Recent works completed
P.J. Lynch Reserve					Improved facilities
State Netball and Hockey Centre	N/A	N/A			N/A
The Albert Ground					
Treyvaud Memorial Reserve					
Warrnambool	N/A				
Western Oval					
Whittlesea	N/A				New facility (provided for by Hume facility)
Wooten Road Reserve		Not at this site			Relocation to new site
Wyndham					New facility

Meets	Partially meets	Does not meet
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**Refer to individual club facility development plans and priorities (Appendix #10) to guide 'Improved facilities' as identified in the above table.**



## **6. STRATEGIC FACILITIES PLAN AND RECOMMENDATIONS**

## 6.1 STRATEGIC FRAMEWORK

The following diagram outlines the strategic framework and structure as well guiding principles for the future provision of lacrosse facilities and development initiatives throughout Victoria to 2026. Five key strategic priorities will guide the future direction of lacrosse facilities across the State and will be underpinned by a series of prioritised actions.



Individual prioritised actions and associated stakeholder responsibilities for each of the above key strategic priorities are provided on the following pages.




## 6.2 LACROSSE VICTORIA FACILITY HIERARCHY

The Strategic Facilities Plan and its recommended future direction and related actions are based on the provision of a mix of facilities to suit a range of lacrosse club, participation and program needs that will enable the sport to keep pace with changing trends and demands and provide the lacrosse playing public with the greatest opportunity to sample and enjoy the game at their preferred level.

In creating change and improving lacrosse facility provision across Victoria, and through recognition of the drawing power and limited influence lacrosse as a third tier sport has over major decision makers, it will be important to utilise the current facility landscape to form the key basis from which to develop any future ideal or practical guideline for a facility hierarchy and its associated mix of facilities.

As there is no existing facility hierarchy already established for Lacrosse in Victoria, the following table set out the proposed Lacrosse Victoria Facility Hierarchy which will guide the future support, provision and development of new/upgraded lacrosse facilities throughout Victoria over the next 10 years. Its development has been informed by the Federation of International Lacrosse's playing field dimension guidelines, however with no other formally recognised facility guidelines or standards available for lacrosse, should be used as a guide only and not mandatory.

It is important to note that the following facility hierarchy and related preferred facility standards (provided on following page) are aspirational targets for existing lacrosse facilities and recommended for new lacrosse facility developments.

HIERARCHY LEVELS	TEN YEAR ASPIRATIONAL PROVISION	PARTICIPATION PATHWAY 
▶ <b>EVENT FACILITY</b>	<ul style="list-style-type: none"> <li>▶ FOOTSCRAY HOCKEY CENTRE</li> <li>▶ HAWTHORN HOCKEY CENTRE</li> <li>▶ LAKESIDE STADIUM</li> <li>▶ STATE NETBALL AND HOCKEY CENTRE</li> </ul>	EVENTS, SHOWCASE GAMES AND MASS PROGRAM ACTIVITIES
▶ <b>REGIONAL FACILITY</b>	<ul style="list-style-type: none"> <li>▶ P.J. LYNCH RESERVE (WEST REGION)</li> <li>▶ DOROTHY LAVER/ERIC RAVEN RESERVE (EAST REGION)</li> <li>▶ LATROBE UNIVERSITY, BUNDOORA (NORTH REGION)</li> <li>▶ CITY OF CASEY / CARDINIA – LOCATION TBC (SOUTH REGION)</li> </ul>	COMPETITION, EVENTS, CLUB ACTIVITIES AND PROGRAMS
▶ <b>CLUB FACILITY</b>	<ul style="list-style-type: none"> <li>▶ ANGLISS RESERVE, BENEDIKT RESERVE, BRIDGE ROAD SPORTS PRECINCT, CAULFIELD PARK, EPSOM HUNTLY RESERVE, FEARON RESERVE, FLEMING PARK, GREENWICH RESERVE, LOWER ELTHAM PARK, MAIDEN GULLY RESERVE, MALVERN CRICKET GROUND, MONT ALBERT RESERVE, NEWBURY PARK, THE ALBERT GROUND, TREYVAUD MEMORIAL RESERVE, WESTERN OVAL, WOOTEN ROAD RESERVE</li> </ul>	CLUB COMPETITION, TRAINING AND DEVELOPMENT
▶ <b>INDOOR FACILITY</b>	<ul style="list-style-type: none"> <li>▶ ALTONA INDOOR LACROSSE</li> <li>▶ PUCKHANDLERS</li> <li>▶ MONASH UNIVERSITY</li> <li>▶ ASHBURTON POOL AND RECREATION CENTRE</li> <li>▶ CITY OF CASEY / CARDINIA – LOCATION TBC</li> </ul>	INDOOR COMPETITION, TRAINING AND MODIFIED PROGRAMS
▶ <b>TRAINING FACILITY</b>	<ul style="list-style-type: none"> <li>▶ MARIBYRNONG SPORTS COMPLEX</li> <li>▶ MELBOURNE HIGH SCHOOL HOCKEY PITCH</li> <li>▶ ACCESS TO ADDITIONAL SCHOOL / UNIVERSITY / TAFE FACILITIES TO ACCOMMODATE CLUB TRAINING ACTIVITIES</li> </ul>	TRAINING, MODIFIED PROGRAMS (QUICKSTIX, MODCROSSE, SOFCROSSE)

## 6.2.1 Facility Guidelines

### 6.2.1.1 Main Pavilion and Amenities Schedule

The following area schedule outlines the required, desirable and optional areas for lacrosse clubrooms and supporting amenities at each level of the Lacrosse Victoria Facility Hierarchy. When designing a new sporting pavilion or refurbishing an existing facility used for lacrosse, the area schedules outlined below should be considered in conjunction with other sporting code and community facility requirements and local planning and policy conditions. As a co-tenant and comparable sport to cricket in terms of player and umpire numbers and equipment requirements, Cricket Australia's Community Facility Guidelines have been used to help guide and inform the space allocations for lacrosse clubrooms and supporting amenities. While the area allocations below set the minimum preferred levels, exceeding these guidelines to meet a range of other users may be a consideration of project partners at the early stages of facility planning.

The following table should be seen as a guide only, with the only mandatory facility requirement for lacrosse being the Federation of International Lacrosse's playing field dimensions (110m x 60m) which is highlighted in the Playing Field and Support Infrastructure facility guidelines table on the following page.

PAVILION / AMENITIES	PREFERRED SIZE (M2)					PREFERRED PROVISION LEVELS				
	EVENT	REGIONAL	CLUB	INDOOR	TRAINING	EVENT	REGIONAL	CLUB	INDOOR	TRAINING
CHANGING ROOMS / AREA	30-45m2 X 2	30-45m2 X 2	20-30m2 X 2	20-30m2 X 2	20-30m2 X 2	Required (2 unisex change rooms per field)	Required (2 unisex change rooms per field)	Required (2 unisex change rooms per field)	Desired	Desired
AMENITIES (PLAYER TOILET / SHOWERS)	25m2 X 2	25m2 X 2	15-20m2 X 2	15-20m2 X 2	15-20m2 X 2	Required (2 unisex amenities per playing field)	Required (2 unisex amenities per playing field)	Required (2 unisex amenities per playing field)	Desired (1 set of unisex amenities)	Desired (1 set of unisex amenities)
ACCESSIBLE TOILETS	Male 15m2 Female 15m2 Accessible 5.5m2	Male 15m2 Female 15m2 Accessible 5.5m2	Male 10m2 Female 10m2 Accessible 5.5m2	Male 10m2 Female 10m2 Accessible 5.5m2	Male 10m2 Female 10m2 Accessible 5.5m2	Required	Required	Required	Required	Required
REFEREE CHANGE ROOM (INCLUDING SHOWER & TOILET)	15m2	15m2	15m2	15m2	15m2	Required (1 x unisex change room)	Required (1 x unisex change room)	Required (1 x unisex change room)	Desired (1 x unisex change room)	Optional (1 x unisex change room)
MEDICAL / FIRST AID ROOM	15m2	15m2	10m2	10m2	10m2	Desired	Desired	Desired	Optional	Optional
KITCHEN & KIOSK	25m2 Commercial size kitchen to be considered	25m2 Commercial size kitchen to be considered	15m2 Assuming kiosk level amenities only	15m2 Assuming kiosk level facilities only	Not Required	Required	Required	Required	Desired	Desired
KITCHEN STOREROOM (BUILT INTO OVERALL KITCHEN / KIOSK AREA)	8m2	8m2	5m2	5m2	Not Required	Required	Required	Desired	Desired	Not Required
SOCIAL COMMUNITY OR MULTI-PURPOSE ROOM (INDOORS)	150m2	150m2	100-150m2	80m2	Not required	Required	Required	Required	Optional	Not Required
ADMINISTRATION AREA / OFFICE	15m2	15m2	15m2	15m2	15m2	Required	Required	Desirable	Optional	Optional
INTERNAL BUILDING STORAGE	40m2	40m2	30m2	As Required	As Required	Required	Required	Required	Desirable	Desirable
EXTERNAL BUILDING STORAGE	40m2	40m2	30m2	As Required	As Required	Required	Required	Required	Desirable	Desirable
CLEANER'S STORE	5m2	5m2	5m2	5m2	5m2	Required	Required	Required	Required	Required
UTILITIES / PLANT ROOM	As Required	As Required	As Required	As Required	As Required	Required	Required	Required	Required	Required

**Note:** 'Unisex' change rooms and supporting amenities for players and referees should be designed in accordance with Sport and Recreation Victoria's Female Friendly Sports Infrastructure Guidelines. At a minimum, provision for three private and lockable shower cubicles and two toilet pan cubicles (also private and lockable) for players, and two private and lockable shower cubicles and one lockable toilet pan cubicle for referees should be made. Hand basins, mirrors and shelf space should also be included in both player and referee change room areas.

### 6.2.1.2 Playing Field and Supporting Infrastructure

The playing field and supporting infrastructure items identified in the following table represent ‘lacrosse’s preferred levels of provision’ in order to facilitate lacrosse training and matches at each facility hierarchy level. The only mandatory facility requirement listed below is the minimum playing field dimensions of 110m x 60m.

The below table is best utilised in the preliminary scoping, feasibility and design stages of new venues and projects, but may also be used to inform facility or site redevelopment projects.

COMPONENT / CAPABILITY	EVENT	REGIONAL	CLUB	INDOOR	TRAINING
PLAYING FIELDS 110m x 60m (MINIMUM PER SITE)	X 1	X 3	X 1	Not Required	X 1
PLAYING FIELDS 110m x 60m (DESIRABLE)	X 2	X 4	X 2	Not Required	X 1
NATURAL GRASS PLAYING FIELD 110m x 60m	X 1	X 3	X 1	Not Required	X 1
SYNTHETIC GRASS PLAYING FIELD 110m x 60m	Not required	X 1 Desirable	Not Required	Not Required	Optional
WARM UP / TRAINING AREA	Desirable	Desirable	Optional	Not Required	Desirable
BOX LACROSSE (OUTDOOR)	X 1 Desirable	X 1 Desirable	Optional	Not Required	Optional
BOX LACROSSE (INDOOR)	Not Required	X 1 (Located in close proximity)	Not Required	X 1 Required	Not Required
SPORTS FIELD FLOODLIGHTING	Required	Required	Required	Not Required	Required
IRRIGATION / ACCESS TO WATER	Required	Required	Desirable	Not Required	Desirable
PLAYING FIELD FENCING (900MM or 1050MM)	Desirable	Optional	Optional	Optional	Optional
SCOREBOARD (PER PLAYING FIELD)	Required	Required	Required	Required	Not Required
TIMEKEEPER / SCORER BOX	Desirable	Desirable	Optional	Optional	Not Required
PLAYER AND COACH DUG OUTS	Required (Can be portable)	Required (Can be portable)	Desirable (Can be portable)	Not Required	Not Required
GROUND MAINTENANCE STORAGE	Desirable	Required	Desirable	Not Required	Not Required
CAR PARKING (MINIMUM)	75 spaces	75 spaces	40 spaces	20 spaces	20 spaces
SPECTATOR SEATING (STRUCTURE)	300 seats desirable	100 seats desirable	Optional	Optional	Not Required
SPECTATOR VIEWING (COVERED)	Desirable	Desirable	Desirable	Desirable	Not Required
SITE / PERIMETER FENCING	Required	Desirable	Optional	Not Required	Optional
SITE / VENUE SIGNAGE	Required	Required	Required	Required	Required
MALE AND FEMALE PUBLIC TOILET (INCLUDING ACCESSIBLE TOILET)	Required	Required	Required	Required	Required

The definitions below have been used within the above and previous page’s tables and should be referenced to help explain lacrosse’s facility preferences.

<b>Required</b>	Facility element required to ensure play can occur at relevant hierarchy level
<b>Desirable</b>	Play can occur, but may be compromised or user experience lessened without it
<b>Optional</b>	Play can occur with little to no impact on user experience
<b>Not Required</b>	Facility element of no benefit to relevant facility hierarchy level

## 6.3 DELIVERING THE STRATEGIC FACILITIES PLAN

### 6.3.1 Strategic priorities

The following strategic priorities have been developed from project research, site investigations, stakeholder consultation and analysis of issues raised through development of the Strategic Facilities Plan.

They provide the Lacrosse Victoria Board, Executive and operational staff with the necessary direction to plan, identify and allocate resources towards the improvement of existing and development of new lacrosse facilities throughout the State.

Key priorities and supporting recommended actions have been prepared for implementation over the next 10 years.

Priorities have been determined based on the following key criteria:

- The immediate needs of the lacrosse community and the existing facility network.
- Overall benefit the delivery of each priority will provide in maximising participation in lacrosse.
- The ability and accountability of Lacrosse Victoria to support actions and their implementation.
- Financial and resource commitments required.

Priorities and actions are focussed on improving the overall condition and accessibility of lacrosse facilities to ensure sustainability and viability of the sport throughout Victoria. All proposed actions should be initiated and undertaken in-line with the proposed Lacrosse Victoria Facility Hierarchy.

The five key strategic priorities are:

- SP1: Enhance existing lacrosse facility accessibility, condition, quality and capacity.**
- SP2: Develop a suite of 'Regional' and 'Local' level facilities across Metropolitan and Regional geographic areas across the State.**
- SP3: Plan for the introduction of new lacrosse programs and services and related facility models.**
- SP4: Secure stakeholder support for Strategic Facilities Plan implementation.**
- SP5: Attract investment in future lacrosse facility planning and development that will improve the overall financial sustainability of the sport across the State.**

### 6.3.2 Roles and Responsibilities

The implementation of proposed strategic directions and associated recommendations requires stakeholders to play three important roles in their delivery:

#### **INITIATE**

Refers to the commencement of planning and coordinating the scope and timing of action(s) to be delivered.

#### **DELIVER**

Refers to the on-the-ground delivery of identified actions and the acquisition and management of key partner and stakeholder contributions.

#### **SUPPORT**

Refers to the organisational support for action delivery through the provision of resources, people, skills, funding, equipment and/or promotional activities.

The *Lacrosse Victoria Strategic Facilities Plan* has been developed to provide strategic directions that are practical and realistic and proposes a 10-year timeframe for implementation and delivery.

Many strategic directions will require further stakeholder consultation and to ensure key actions can be achieved in a timely manner, continued collaboration between lacrosse, government, community and education stakeholders is crucial.

### 6.3.3 Setting the priorities

Proposed actions have been allocated a level of priority based on their relative impact on delivering the desired outcomes for Lacrosse across the State. A description of each priority level is provided below:

#### **CRITICAL**

An action that has a serious impact on ongoing service delivery and without achievement by the end of the 2017 calendar year, other strategic priorities will be impacted.

#### **SHORT**

Important action that underpins lacrosse development and infrastructure improvements across the state and should be delivered within 3 years by the completion of the 2018/2019 financial year.

#### **MEDIUM**

Action that contributes to meeting overall Strategic Facilities Plan goals and objectives and should be delivered within 5 years by completion by the 2020/2021 financial year.

#### **LONG**

Action that contributes to overall Strategic Facilities Plan delivery and should be addressed over the 2016 to 2026 period and delivered by the end of the 2025/2026 financial year.

#### **ONGOING**

Action(s) that will require ongoing commitment of identified stakeholders and partners.



## PRIORITY 1

### ENHANCE EXISTING LACROSSE FACILITY ACCESSIBILITY, CONDITION, QUALITY AND CAPACITY

**Lacrosse Victoria has an established club facility network spread across Metropolitan Melbourne, with all venues providing a range of infrastructure – some of which meets lacrosse’s needs and standards. However, many facilities and amenities have been planned and developed for alternative or seasonal sports that lacrosse shares these facilities with.**

There is now considerable opportunity for Lacrosse Victoria and affiliated clubs to make a number of planned improvements to this network of facilities in order to provide a significant positive impact on lacrosse participation and the experience of all participants.

The lacrosse community should turn its **focus towards increasing the capacity and functionality of existing facilities through projects such as improved floodlighting, ground surface improvements, and refurbished change rooms and amenities to encourage greater use and inclusivity.** Improvements to existing facilities in the short to medium-term should be prioritised over the development of new facilities in order to focus on strengthening the club environment and providing a base from which to leverage into the future.

Prioritisation of new venues and facilities should be led by clubs that are reaching or at capacity, or in newly emerging areas where lacrosse participation is growing without the provision of a facility.

Lacrosse Victoria and clubs need to communicate their commitment and preference to build the capacity of existing facilities (e.g. through improved accessibility, functionality, compliance and shared outcomes) over the development of new facilities to state and local government in order to generate greater support.

The adoption of the proposed Lacrosse Victoria Facility Hierarchy and related preferred facility guidelines will provide clubs with a guide as to the level of facility and amenity provision to aspire to and plan for, as well as generating consistency in provision at the local level across Victoria.

Lacrosse Victoria’s focus in the short-term (with the exception of new facilities in Hume and Melton) should be working with clubs and local councils to develop and deliver individual facility renewal programs.

Facilities that restrict growth due to their mix of amenities further limits the capacity of clubs and Lacrosse Victoria to implement strategic objectives. Improvements that better manage participation growth, address infrastructure priorities and encourage diversity in participation through initiatives such as Quick Stix, Modcrosse and Sofcrosse will be a priority.

Being able to work with other seasonal facility tenants to collectively improve existing facilities and amenities that improve all user experiences will be a key strategy in clubs and sports attracting partner investment. Financial investment that Lacrosse Victoria is unable to provide and sustain via its current operating environment.



## Female Friendly Facilities

**Enhancing existing (and future) lacrosse facility condition and capacity through female friendly and inclusive design is key to the future growth and sustainability of lacrosse.**

As highlighted in Sport and Recreation Victoria's Female Friendly Sport Infrastructure Guidelines, there is no 'one definition for a female friendly facility'. Instead, making infrastructure more female friendly and more family orientated consists of a range of factors and attributes.

1. Buildings and surrounding areas that offer supporting resources, including:
  - Unisex change facilities that cater for the specific needs of males and females
  - Inviting social areas
  - Safe, clean and easily accessible facilities.
2. Organisations that offer supporting resources, including:
  - Inclusive policies and practices
  - Flexible timing of programs and competitions to cater for families
  - Children's care
  - Equality in use and flexibility in scheduling to encourage all participants

The provision of more inclusive and female friendly lacrosse facilities will assist in supporting increased female lacrosse participation across the State (a key objective of Lacrosse Victoria). However, several key opportunities highlighted in Lacrosse Victoria's recent 'What Women Want' report will be just as important.

These opportunities include a review of the current competition structure and associated fixturing and scheduling, a shift in club culture and governance to be more inclusive of females, increasing the profile of the sport and diversifying available lacrosse programming and activities (e.g. more social or introductory programs).

National industry research has identified four common barriers to female participation in sport including insufficient numbers to form full teams, **lack of female friendly change rooms and amenities**, lack of female role models and the low level of female sport promotion.

Through delivery of this Strategic Facilities Plan Lacrosse Victoria, local clubs and identified stakeholders have an opportunity to break down one of these barriers, increase the game's overall participation levels and profile, and furthermore entrench itself in Victoria's diverse sporting landscape.

## PRIORITY 1 - ENHANCE EXISTING LACROSSE FACILITY ACCESSIBILITY, CONDITION, QUALITY AND CAPACITY

#	RECOMMENDED ACTIONS	PRIORITY	STAKEHOLDER RESPONSIBILITY		
			INITIATE	DELIVER	SUPPORT
1.1	Adopt the proposed Lacrosse Victoria Facility Hierarchy Model and utilise its structure to prioritise lacrosse facility developments across Victoria.	Critical	Lacrosse Victoria	Lacrosse Victoria	Clubs, State & Local Government
1.2	Communicate and promote Lacrosse Victoria's facility hierarchy model and preferred facility standards to Victorian lacrosse and government stakeholders.	Critical	Lacrosse Victoria	Lacrosse Victoria	Clubs, State and Local Government
1.3	Advocate to State and Local Government, Lacrosse Victoria's commitment to and support of inclusive, multi-purpose facilities that encourage increased participation, especially females. Focussing on improving existing facility condition, suitability, usability (multi-use) and accessibility in the short-term, prior to the development of new facilities is a key message to communicate to stakeholders and potential funding partners.	Critical	Lacrosse Victoria	Lacrosse Victoria	Clubs, Lacrosse Australia
1.4	Prioritise the provision of female and family friendly facilities (including unisex change rooms, amenities, referee rooms and social environment) to provide a more welcoming environment that supports and encourages increased participation and community connectedness.	Short	Clubs and Lacrosse Victoria	Clubs, Lacrosse Victoria, Local Government	State Government
1.5	Conduct an infield audit of all existing facilities used for lacrosse against preferred facility guidelines and assess their capacity and scale of improvement works required.	Short	Lacrosse Victoria	Lacrosse Victoria	Clubs, State and Local Government
1.6	Conduct a floodlighting assessment on international standards for lacrosse and investigate comparable 'fast moving small ball sports' preferred lighting standards in order to develop a position on recommended lighting provision for lacrosse training and competition activities.	Short	Lacrosse Victoria	Lacrosse Victoria	Lacrosse Australia
1.7	Encourage feedback from lacrosse stakeholders (clubs, associations, facility owners/managers) on preferred facility standards and modify as required.	Ongoing	Lacrosse Victoria	Lacrosse Victoria	Club and Lacrosse community
1.8	In alignment with the facility hierarchy model and recommended facility use/purposes, develop a set of preferred lacrosse programming and management/operational service levels for a club, local and regional level facility.	Short	Lacrosse Victoria	Lacrosse Victoria and Clubs	Lacrosse Australia



#	RECOMMENDED ACTIONS	PRIORITY	STAKEHOLDER RESPONSIBILITY		
			INITIATE	DELIVER	SUPPORT
1.9	Support lacrosse clubs to work with local government to develop individual facility renewal programs with priority given to facility access, functionality and sustainability. (Refer to Appendix #10 and #11 for club identified facility development plans and priorities)	Ongoing	Clubs and Lacrosse Victoria	Clubs, Lacrosse Victoria and Local Govt	State Government
1.10	Protect existing lacrosse facility ground usage via the provision of statistical data and reporting that demonstrates demand for lacrosse facilities to local, regional and state planning bodies.	Ongoing	Lacrosse Victoria	Lacrosse Victoria and Clubs	Local Government
1.11	Develop and share case studies of successful lacrosse facility development and improvement projects (e.g. multi-purpose training nets) and their benefits, outcomes and impact on participation and activity levels.	Ongoing	Lacrosse Victoria	Lacrosse Victoria, Clubs and Local Government	State Government



## PRIORITY 2

### DEVELOP A SUITE OF 'REGIONAL' AND 'LOCAL' LEVEL FACILITIES ACROSS METROPOLITAN AND REGIONAL GEOGRAPHIC AREAS ACROSS THE STATE

**While improving the capacity of existing lacrosse facilities is paramount to supporting existing cubs and participation programs, having a strategic spread of new facilities in identified areas of growth across Melbourne, as well as into regional Victoria will help to grow and sustain the sport into the longer-term beyond 2025.**

A future suite of local and regional lacrosse facilities will best serve the sport when aligned with Lacrosse Victoria's participation programs and initiatives, as well as future competition and zone structures. This will also allow for the targeted provision of outdoor and indoor lacrosse facilities within close proximity to help promote both formats of the sport.

Establishing facilities in new lacrosse areas outside Metropolitan Melbourne will also need to be driven by newly formed lacrosse clubs, programs and local people. At present only formalised lacrosse facilities outside of Melbourne exist in Bendigo, however demand for future participation programs have been identified in a number of other regional areas including Warrnambool and Geelong.

Capitalising on this new growth via education institutions will also help to identify available grounds and facilities at universities and high schools, organisations that support the bulk of the core age playing market for lacrosse participants (being age 10 to 29 years).

Long term, subject to demand, development of facilities in Victoria's major regional cities should be further investigated in-line with the future structure of the competition to ensure that facilities are strategically located to support and facilitate sustained competition and club growth.

The Strategic Facilities Plan does not advocate for the blanket development of a significant number of new facilities, however a small number of targeted facilities are already planned and being developed. These include two joint hockey-lacrosse facilities in the suburban growth areas of Hume and Melton. These facilities will be available for lacrosse use before the end of 2016.

Other new opportunities exist for new regional level facilities in Bundoora (with Latrobe University) and the south-east growth areas of Casey or Cardinia. It is critical that any newly planned or developed facility has a supporting lacrosse club and participation development plan in order to maximise their access and use.

Another key priority identified for the Victorian lacrosse community would be the upgrading of P.J. Lynch Reserve (in Altona) to a regional level facility and investigating the upgrading of combined facilities at Eric Raven and Dorothy Laver Reserves in the City of Boroondara also to a regional level venue.

Melbourne's eastern and western suburbs are currently the areas of greatest current participation, and developing these regional venues as a first stage of regional provision over new facilities at the Latrobe University and Casey/Cardinia sites will assist Lacrosse Victoria to better plan, design, introduce and manage regional facilities.

## PRIORITY 2 - DEVELOP A SUITE OF 'REGIONAL' AND 'LOCAL' LEVEL LACROSSE FACILITIES IN KEY METROPOLITAN AND REGIONAL GEOGRAPHIC AREAS ACROSS THE STATE.

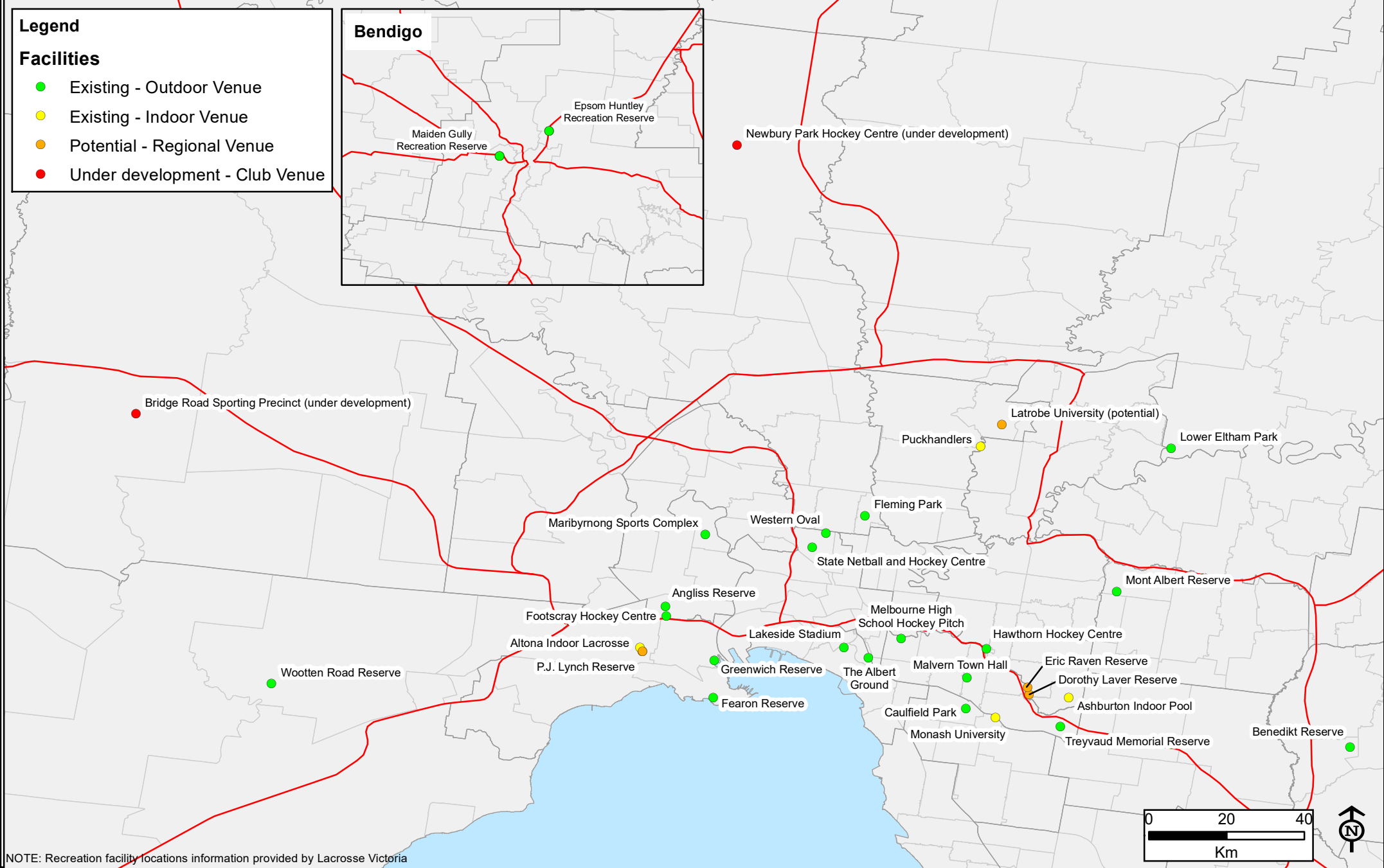
TASK	RECOMMENDED ACTIONS	TIMELINE	STAKEHOLDER RESPONSIBILITY		
			INITIATE	DELIVER	SUPPORT
2.1	<p>Work with local government and other stakeholders to investigate opportunities and the feasibility to develop four regional lacrosse centres in Melbourne's North, South, East and West. Preliminary sites/geographical areas identified as potential locations for regional centres include:</p> <ul style="list-style-type: none"> <li>• Melbourne West – P.J Lynch Reserve (Altona)</li> <li>• Melbourne East – Location TBC</li> <li>• Melbourne North – Latrobe University (Bundoora)</li> <li>• Melbourne South – City of Casey (Casey Fields or new greenfield development)</li> </ul>	Medium	Lacrosse Victoria	Lacrosse Victoria and Local Govt	State Government
2.2	<p>Investigate the possible consolidation / amalgamation of lacrosse clubs and facilities in areas of high provision (e.g. Caulfield, Malvern, Glen Iris, Hobsons Bay areas) in order to achieve a better distribution of facilities, larger and more sustainable clubs/facilities and the ability to cater for future growth.</p>	Long	Lacrosse Victoria	Lacrosse Victoria	Clubs, State and Local Government
2.3	<p>Work with Councils to develop new dedicated or enhanced multi-purpose precincts within identified lacrosse growth areas (and those with Council support) including Maribyrnong, Hobsons Bay, Casey/Cardinia, Hume, Melton, Wyndham, Geelong and Whittlesea.</p>	Long	Lacrosse Victoria	Lacrosse Victoria and Local Govt	State Government, Clubs and other Peak Sporting Bodies
2.4	<p>Subject to future demand and growth of the sport, seek to develop a lacrosse presence in at least 5 of Victoria's 10 major regional cities including: Geelong, Shepparton, Latrobe, Wangaratta, Ballarat, Bendigo (existing club), Horsham, Mildura, Warrnambool and Wodonga.</p>	Long	Lacrosse Victoria	Lacrosse Victoria and Regional Victorian LGAs	State Government
2.5	<p>Work with Universities, High Schools and the Department of Education to identify opportunities to utilise existing school facilities (indoor and field) to provide additional opportunities to accommodate and grow the sport of lacrosse.</p>	Ongoing	Lacrosse Victoria	Lacrosse Victoria, Clubs and Department of Education	State Government

# Lacrosse Victoria Strategic Facilities Plan

## Future Victorian Lacrosse Facilities (2016)

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## PRIORITY 3

### PLAN FOR THE INTRODUCTION OF NEW LACROSSE PROGRAMS AND SERVICES AND RELATED FACILITY MODELS

**Lacrosse like many sports in today's environment, competing interests for people's leisure time is driving change in the way sports are operating and the types of activities that are being provided.**

Demand for different (and shorter) formats, flexible programs and scheduling, relaxed rules and more accessible opportunities is growing, and the existing suite of outdoor, natural grass, club facilities are no longer going to be able to solely cater for lacrosse participant needs into the future.

More floodlit fields with increased capacity, synthetic surfaces that can accommodate more users, modified school programs and indoor evening activities are all driving participation. Across Victoria, there are a limited number of facilities that suit lacrosse's changing community needs.

In addition to meeting the changing needs of participants, Lacrosse Victoria will also require access to a number of showcase venues for marquee events and finals matches. A range of these venues already exist throughout Metropolitan Melbourne, such as Lakeside Stadium in Albert Park.

Access to existing venues that have all the facilities, amenities and services required will help to promote the sport, grow spectator attendances, provide incentives for player pathways and offer players with an opportunity to play on a bigger stage, without the need for major infrastructure investment by the sport or its partners.



## PRIORITY 3 - PLAN FOR THE INTRODUCTION OF NEW FACILITY MODELS

TASK	RECOMMENDED ACTIONS	TIMELINE	STAKEHOLDER RESPONSIBILITY		
			INITIATE	DELIVER	SUPPORT
3.1	Research new models and trends in facility provision and use for lacrosse (e.g. synthetic surfaces, indoor box lacrosse) and identify key opportunities for Lacrosse Victoria to grow all forms of the sport and to capitalise on new sport and business opportunities (e.g. masters indoor program, junior indoor development program, social/introductory programs, summer competitions on synthetic surfaces, night competitions etc.)	Short	Lacrosse Victoria	Lacrosse Victoria	Clubs, Commercial sector, Local Govt
3.2	With support from State Government, seek to secure commitment from a venue operator (capable of accommodating major events and competitions, e.g. Lakeside Stadium) for key Lacrosse Victoria events to enable greater promotion of the sport and revenue opportunities.	Short	Lacrosse Victoria	Lacrosse Victoria	State Govt
3.3	Identify potential indoor facilities located in close proximity to proposed regional facility locations and negotiate future use of these venues to create a link between all formats of the sport and develop a greater presence in these geographic areas (Melbourne's North, South, East and West).	Medium	Lacrosse Victoria	Lacrosse Victoria and Private Venue Operators	Clubs



## PRIORITY 4

### SECURE STAKEHOLDER SUPPORT FOR STRATEGIC FACILITIES PLAN IMPLEMENTATION

**Establishing the sport of Lacrosse in Victoria as an attractive, fun, inclusive and well managed sport and recreation option, as well as achieving Lacrosse Victoria’s vision of becoming ‘Victoria’s fastest growing sport’ will require not only a committed approach from Lacrosse Victoria, but a collaborative and integrated approach from all industry related stakeholders.**

While Lacrosse Victoria is encouraged to develop and build on partnerships and regular communication with a variety of stakeholders, research conducted throughout development of this Plan has identified the following key stakeholders (in no particular order) who will be influential ‘shapers’ of the future Lacrosse landscape in Victoria, and hence should be considered priority groups for future Lacrosse Victoria engagement strategies.

- **State Government** – as a financial supporter and strategic partner in hosting showcase events.
- **Local Government** – as the provider of existing lacrosse club facilities and likely contributors to their ongoing improvement and development, in addition to the planners of future local facilities.
- **Local clubs** – as the delivers of lacrosse activities and programs in a family friendly environment that encourages participation and player development.

- **Education institutions** – schools, teachers and their staff who would introduce and drive lacrosse activities for students, connect with local clubs and potentially make their grounds and facilities available for community use.
- **Other Victorian State Sporting Associations** – such as Cricket Victoria, Hockey Victoria and Football Federation Victoria as joint users of existing community sporting facilities that lacrosse club use and share.

Ongoing communication and partnerships with these stakeholders is a key priority for Lacrosse Victoria. Communicating and selling Lacrosse Victoria’s future vision for the sport to these groups will aid Lacrosse Victoria in not only the retention and improvement of existing facilities, but the growth and sustainability of lacrosse facility provision in the future.

## PRIORITY 4 - SECURE STAKEHOLDER SUPPORT FOR STRATEGIC FACILITY PLAN IMPLEMENTATION

TASK	RECOMMENDED ACTIONS	TIMELINE	STAKEHOLDER RESPONSIBILITY		
			INITIATE	DELIVER	SUPPORT
4.1	Develop a communications and marketing plan to inform key stakeholders of the Strategic Facilities Plan and the future direction for lacrosse in Victoria for the next 10 years.	Critical	Lacrosse Victoria	Lacrosse Victoria	Clubs, Local and State Government
4.2	Consider development of a Facilities Advisory Committee to provide advice and recommendations to the Lacrosse Victoria Board on the current state of and future development opportunities of lacrosse facilities in Victoria.	Short	Lacrosse Victoria	Lacrosse Victoria	Lacrosse community volunteers
4.3	Attend local, regional and state sport and recreation forums to improve relationships with local and state planning bodies, particularly local government who own/are responsible for the management of the majority of lacrosse facilities across the State.	Ongoing	Lacrosse Victoria and Clubs	Lacrosse Victoria and Clubs	State Government
4.4	Participate in all state and local government reviews and/or strategy development projects that may affect the future of lacrosse in Victoria and provide necessary lacrosse expertise where required.	Ongoing	Lacrosse Victoria and Clubs	Lacrosse Victoria and Clubs	State Government
4.5	Seek to develop and improve existing relationships with primary/secondary schools, universities and TAFE programs to encourage and promote junior participation and facility access for lacrosse programing and competition opportunities.	Ongoing	Lacrosse Victoria and Clubs	Lacrosse Victoria and Clubs	Department of Education, Local and State Government
4.6	Encourage and promote lacrosse's flexibility and willingness to share underutilised facilities with other sports, demonstrating improved facility use, sustainability and diversity of opportunities for the community.	Ongoing	Lacrosse Victoria	Lacrosse Victoria and Clubs	Local and State Government, tenant sporting clubs
4.7	Continue to work with State Sporting Associations, LGAs and other bodies on multi-sport venue planning, design and management initiatives and seek to develop MOUs for shared use with key compatible sports.	Ongoing	Lacrosse Victoria	Lacrosse Victoria	Local and State Government, State Sporting Associations
4.8	Seek greater involvement in the future planning of multi-purpose facilities with compatible sports such as those listed above to expose the sport to greater facility access, usage, development and funding opportunities.	Ongoing	Lacrosse Victoria	Lacrosse Victoria	Local and State Government, State Sporting Associations
4.9	Seek to meet with and strengthen relationships with LGAs located in identified potential lacrosse growth areas (e.g. Maribyrnong, Hobsons Bay, Casey/Cardinia, Hume, Melton, Wyndham, Geelong and Whittlesea).	Ongoing	Lacrosse Victoria	Lacrosse Victoria and Local Government	Clubs and State Government





## PRIORITY 5

ATTRACT INVESTMENT IN FUTURE LACROSSE FACILITY PLANNING AND DEVELOPMENT AND IMPROVE THE OVERALL FINANCIAL SUSTAINABILITY OF THE SPORT ACROSS THE STATE

**Future investment into lacrosse facility and sport development initiatives is likely to be heavily influenced by available funding, evidence of increased participation levels and the ability of local clubs and Lacrosse Victoria to generate interest and associated partnerships with key sport and government funding partners.**

Historical investment into Victorian lacrosse facility development has been varied and has primarily been driven through the local lacrosse community (as the main users and beneficiaries of facilities), local government (as the main owner and asset manager of facilities) and the state government (as a key contributor to community facility development).

As a joint user, and often the minor tenant of a shared facility, this investment has been primarily driven by lacrosse's co-tenant (e.g. cricket, hockey, soccer), with very few 'lacrosse specific' facility upgrades (e.g. hit up wall, box lacrosse) receiving external funding support in recent years. This trend suggests that investment in future 'big ticket' facility upgrades (e.g. new playing fields, pavilion upgrades, sports field floodlighting, ground redevelopment works etc.) will be on the back of joint funding submissions, and lacrosse specific facility improvements the responsibility of clubs and Lacrosse Victoria. This emphasises the need for Lacrosse to recognise its current limited funding capacity and partner future multi-purpose and shared use facility improvement initiatives.

Whilst encouraging to see over half of Victorian lacrosse facilities undergoing regular minor renewal works (63% of surveyed clubs reported investment in facility upgrades over the past three years), the heavy reliance on local and state government for funding support is a trend Lacrosse Victoria and associated stakeholders (in particular clubs) need to address as competition for funding increases.

Seeking external funding through state and local government is encouraged and common across all sports, however Lacrosse Victoria and affiliated clubs must improve their financial capacity and knowledge of existing funding schemes and contribute not only financially to the improvement of 'built facilities' but invest in club development initiatives such as volunteer training, improved programs/services, club fundraising events, club promotion and sponsorship attainment.

Ensuring the future and growth of the sport aligns with other partner objectives, such as growing women's and girls participation through the provision of appropriate amenities and a family friendly environment is a key direction for the sport, and will assist in securing relevant and associated infrastructure investment.

## PRIORITY 5 - ATTRACT INVESTMENT IN FUTURE LACROSSE FACILITY PLANNING AND DEVELOPMENT AND IMPROVE THE OVERALL FINANCIAL SUSTAINABILITY OF THE SPORT ACROSS THE STATE.

TASK	RECOMMENDED ACTIONS	TIMELINE	STAKEHOLDER RESPONSIBILITY		
			INITIATE	DELIVER	SUPPORT
5.1	Advocate for 'planning' (Federal/State/Local Government funding) to deliver on key recommendations outlined in the Strategic Facilities Plan (e.g. infield auditing, regional facility feasibility planning).	Critical	Lacrosse Victoria	Lacrosse Victoria	Local, State and Federal Government
5.2	Advocate with the Department of Transport Planning and Local Infrastructure (DTPLI) for lacrosse funding applications to be recognised as priority projects through the Community Facility Funding Program.	Critical	Lacrosse Victoria	Lacrosse Victoria	State Government
5.3	Develop a sponsorship policy and available package/s to increase Lacrosse Victoria's revenue opportunities and ability to support lacrosse development throughout Victoria. Encourage local lacrosse clubs to also develop sponsorship packages to increase club financial sustainability.	Medium	Lacrosse Victoria	Lacrosse Victoria and Clubs	Lacrosse Community
5.4	Continue to identify and support local projects eligible for Victorian or local, state or federal government investment.	Ongoing	Lacrosse Victoria and Clubs	Lacrosse Victoria and Clubs	Local, State and Federal Government
5.5	Provide up to date information to clubs on external funding opportunities via Lacrosse Victoria's website (e.g. Australian Sports Commission funding, Australian Sports Foundation, SRV Community Facility Funding Programs etc.)	Ongoing	Lacrosse Victoria	Lacrosse Victoria	Clubs and Funding Bodies
5.6	Work with clubs to lobby and support local councils, schools etc. to apply for funding to improve existing or develop new lacrosse facilities and opportunities for increased participation.	Ongoing	Lacrosse Victoria	Lacrosse Victoria and Clubs	Local Government, Schools and Department of Education
5.7	Encourage clubs to identify LGA community grants funding schemes for program and small capital works projects and to apply regularly.	Ongoing	Lacrosse Victoria	Clubs	Local Government
5.8	Encourage local lacrosse clubs to review their relevant LGA's Recreation/Leisure Strategies and identify how their club's programming and services aligns with Council's sport/recreation participation objectives and related funding schemes.	Ongoing	Lacrosse Victoria	Clubs	Local Government
5.9	Continue to work in partnership with State Sporting Associations and other bodies on multi-use, joint facility and precinct planning projects in order to maximise sports investment into key future projects.	Ongoing	Lacrosse Victoria	Lacrosse Victoria and State Sporting Associations	Local and State Government, Clubs



## 7. APPENDICES

## APPENDIX #1 – VICTORIAN POPULATION CHANGE 2016-2031

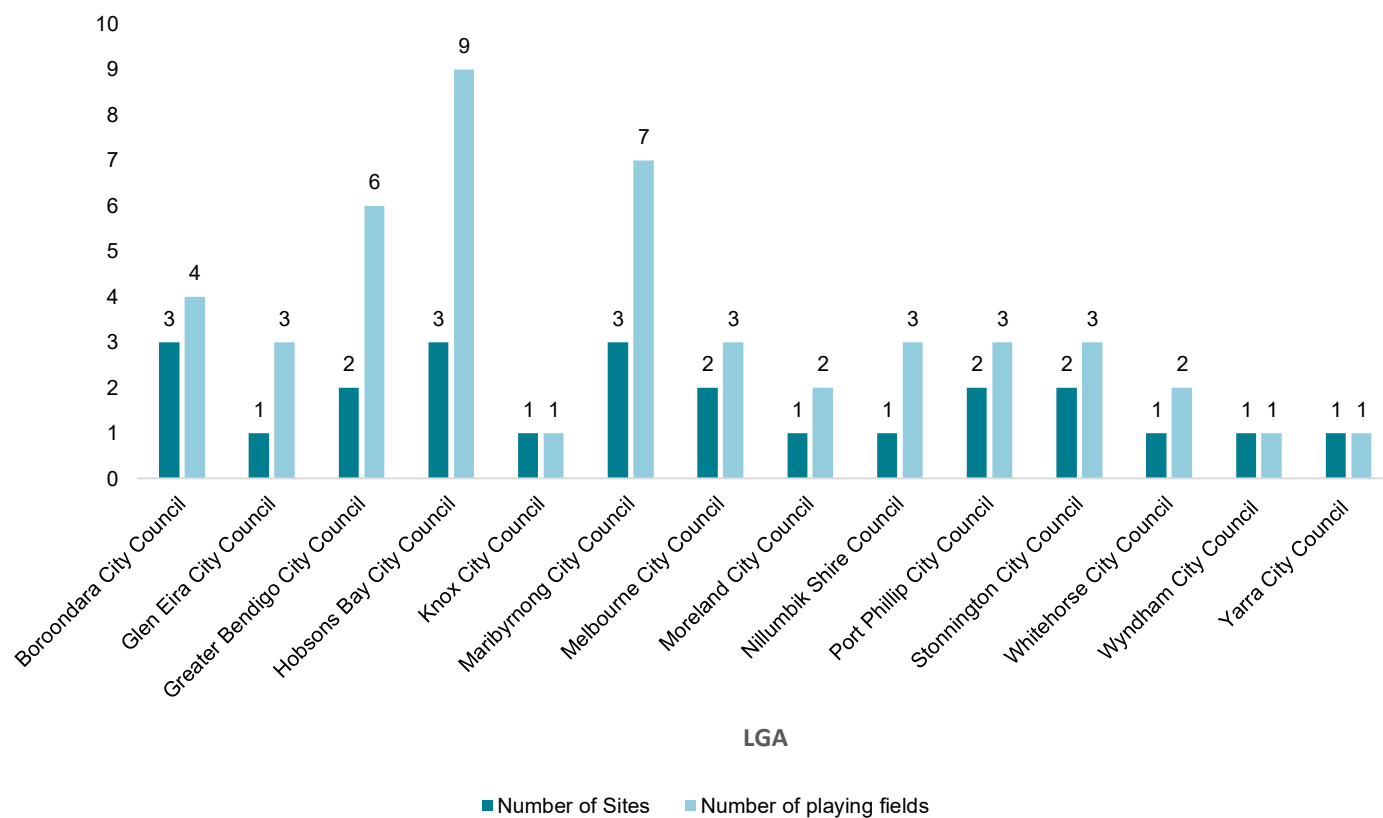
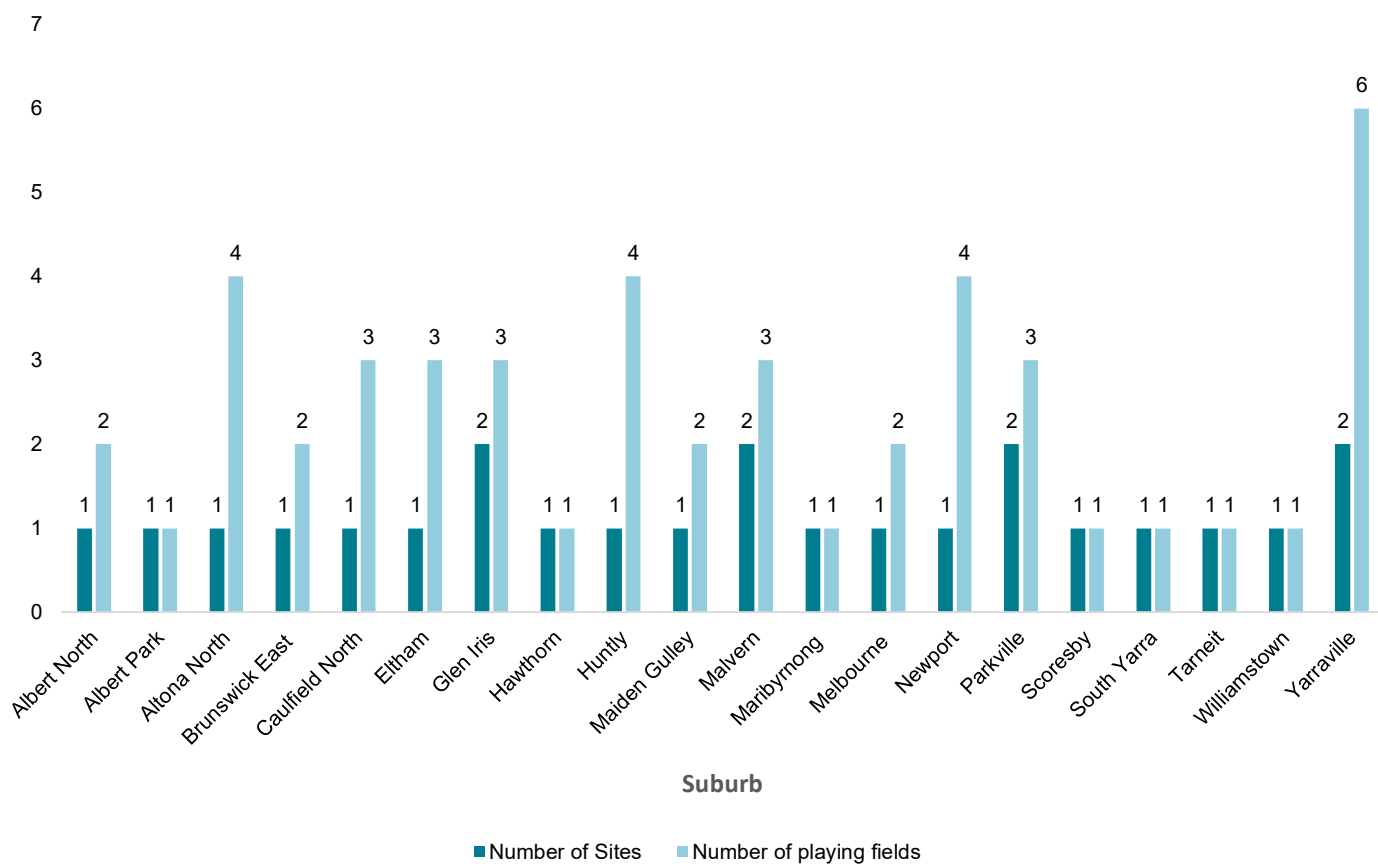
LGA	Data Source	Year of Data	2016	2021	2026	2031	Change
Alpine Shire Council	Vic Future	Year 2015	11,985	12,090	12,267	12,499	514
Ararat Rural City Council	Vic Future	Year 2015	11,299	11,578	11,744	11,913	614
Ballarat City Council	Forecast Id	Year 2015	104,355	113,898	123,882	134,208	29,853
Banyule City Council	Forecast Id	Year 2012	126,897	131,013	135,361	139,740	12,843
Bass Coast Shire Council	Forecast Id	Year 2015	32,784	35,588	38,646	42,254	9,470
Baw Baw Shire Council	Vic Future	Year 2015	48,378	55,660	63,128	71,245	22,867
Bayside City Council	Forecast Id	Year 2012	99,774	102,601	105,394	108,375	8,601
Benalla Rural City Council	Vic Future	Year 2015	13,715	13,810	13,974	14,144	429
Boroondara City Council	Forecast Id	Year 2015	174,899	185,257	191,351	197,297	22,398
Brimbank City Council	Forecast Id	Year 2015	195,422	203,165	209,253	212,543	17,121
Buloke Shire Council	Vic Future	Year 2015	5,966	5,705	5,487	5,313	- 653
Campaspe Shire Council	Forecast Id	Year 2014	37,105	37,893	39,272	40,951	3,846
Cardinia Shire Council	Forecast Id	Year 2015	93,528	114,579	137,100	158,609	65,081
Casey City Council	Forecast Id	Year 2014	297,034	334,669	376,441	419,916	122,882
Central Goldfields Shire Council	Vic Future	Year 2015	12,729	13,039	13,482	13,768	1,039
Colac Otway Shire Council	Forecast Id	Year 2014	21,168	21,715	22,280	22,947	1,779
Corangamite Shire Council	Forecast Id	Year 2011	16,911	17,592	18,275	18,864	1,953
Darebin City Council	Forecast Id	Year 2014	151,574	163,871	174,032	183,120	31,546
East Gippsland Shire Council	Forecast Id	Year 2013	45,063	47,894	50,641	53,399	8,336
Frankston City Council	Forecast Id	Year 2013	137,041	141,843	146,121	149,315	12,274
Gannawarra Shire Council	Vic Future	Year 2015	9,771	9,348	9,238	9,164	- 607
Glen Eira City Council	Forecast Id	Year 2012	143,630	148,859	153,500	157,111	13,481
Glenelg Shire Council	Vic Future	Year 2015	19,283	19,262	19,365	19,578	295
Golden Plains Shire Council	Forecast Id	Year 2015	21,681	24,102	26,699	29,418	7,737
Greater Bendigo City Council	Forecast Id	Year 2015	112,853	123,975	134,695	145,375	32,522
Greater Dandenong City Council	Vic Future	Year 2015	155,913	168,739	178,895	190,641	34,728
Greater Geelong City Council	Forecast Id	Year 2015	234,999	256,538	277,920	299,274	64,275
Greater Shepparton City Council	Forecast Id	Year 2015	66,222	70,790	75,208	79,522	13,300
Hepburn Shire Council	Vic Future	Year 2015	15,175	16,059	17,082	17,918	2,743
Hindmarsh Shire Council	Vic Future	Year 2015	5,497	5,352	5,125	4,932	- 565
Hobsons Bay City Council	Forecast Id	Year 2015	90,663	96,604	100,833	104,134	13,471
Horsham Rural City Council	Vic Future	Year 2015	19,886	20,509	21,371	22,223	2,337
Hume City Council	Forecast Id	Year 2015	198,531	225,796	255,726	287,038	88,507
Indigo Shire Council	Vic Future	Year 2015	15,549	15,945	16,423	16,937	1,388

LGA	Data Source	Year of Data	2016	2021	2026	2031	Change
Kingston City Council	Forecast Id	Year 2015	156,023	165,337	173,315	180,016	23,993
Knox City Council	Forecast Id	Year 2014	159,541	167,694	174,008	179,490	19,949
Latrobe City Council	Vic Future	Year 2015	73,903	76,319	79,162	82,455	8,552
Loddon Shire Council	Vic Future	Year 2015	7,399	7,297	7,225	7,172	- 227
Macedon Ranges Shire Council	Forecast Id	Year 2014	46,349	51,037	55,518	60,037	13,688
Manningham City Council	Forecast Id	Year 2014	121,500	125,958	130,797	135,378	13,878
Mansfield Shire Council	Vic Future	Year 2015	8,392	8,950	9,560	10,043	1,651
Maribyrnong City Council	Forecast Id	Year 2015	86,976	103,349	118,927	132,636	45,660
Maroondah City Council	Forecast Id	Year 2015	112,901	118,631	123,563	128,429	15,528
Melbourne City Council	Vic Future	Year 2015	137,340	169,333	197,955	219,898	82,558
Melton City Council	Forecast Id	Year 2014	133,172	165,197	207,256	258,249	125,077
Mildura Rural City Council	Vic Future	Year 2015	53,867	55,872	58,672	61,569	7,702
Mitchell Shire Council	Forecast Id	Year 2015	41,415	50,737	62,130	75,686	34,271
Moira Shire Council	Vic Future	Year 2015	29,155	29,944	30,791	31,665	2,510
Monash City Council	Forecast Id	Year 2014	185,041	192,048	197,467	202,730	17,689
Moonee Valley City Council	Forecast Id	Year 2015	120,837	131,513	137,579	143,744	22,907
Moorabool Shire Council	Forecast Id	Year 2015	32,311	36,457	40,351	44,403	12,092
Moreland City Council	Forecast Id	Year 2015	172,816	191,663	201,594	208,316	35,500
Mornington Peninsula Shire Council	Forecast Id	Year 2015	157,984	165,215	169,136	173,306	15,322
Mount Alexander Shire Council	Vic Future	Year 2015	18,360	19,291	20,255	21,090	2,730
Moyne Shire Council	Vic Future	Year 2015	16,503	17,092	17,683	18,244	1,741
Murrindindi Shire Council	Vic Future	Year 2015	13,713	14,373	15,127	16,161	2,448
Nillumbik Shire Council	Forecast Id	Year 2014	62,882	63,418	64,390	65,641	2,759
Northern Grampians Shire Council	Vic Future	Year 2015	11,657	11,554	11,410	11,542	- 115
Port Phillip City Council	Forecast Id	Year 2014	106,874	111,898	117,006	123,207	16,333
Pyrenees Shire Council	Vic Future	Year 2015	6,902	7,199	7,461	7,739	837
Borough of Queenscliffe	Vic Future	Year 2015	3,035	3,062	3,107	3,159	124
South Gippsland Shire Council	Forecast Id	Year 2015	28,523	29,963	31,719	33,684	5,161
Southern Grampians Shire Council	Vic Future	Year 2015	15,869	15,579	15,415	15,338	- 531
Stonnington City Council	Forecast Id	Year 2013	108,903	113,105	117,461	121,984	13,081
Strathbogie Shire Council	Vic Future	Year 2015	9,938	10,308	10,699	11,108	1,170
Surf Coast Shire Council	Forecast Id	Year 2015	29,346	32,837	36,381	40,073	10,727
Swan Hill Rural City Council	Vic Future	Year 2015	20,679	21,165	21,613	22,267	1,588
Towong Shire Council	Vic Future	Year 2015	5,740	5,683	5,704	5,766	26
Wangaratta Rural City Council	Vic Future	Year 2015	27,410	27,971	28,657	29,435	2,025
Warrnambool City Council	Forecast Id	Year 2015	34,713	37,595	40,725	43,808	9,095
Wellington Shire Council	Vic Future	Year 2015	42,467	44,057	45,849	47,632	5,165
West Wimmera Shire Council	Vic Future	Year 2015	3,933	3,828	3,696	3,631	- 302
Whitehorse City Council	Forecast Id	Year 2014	167,600	173,384	177,802	181,947	14,347
Whittlesea City Council	Forecast Id	Year 2014	202,731	241,057	275,743	305,716	102,985
Wodonga City Council	Vic Future	Year 2015	39,439	43,083	47,102	51,428	11,989
Wyndham City Council	Forecast Id	Year 2015	209,750	251,722	295,283	340,688	130,938
Yarra City Council	Forecast Id	Year 2013	88,120	95,911	103,191	110,512	22,392
Yarra Ranges Shire Council	Forecast Id	Year 2013	150,476	155,984	161,293	166,964	16,488
Yarriambiack Shire Council	Vic Future	Year 2015	6,674	6,434	6,264	6,208	- 466

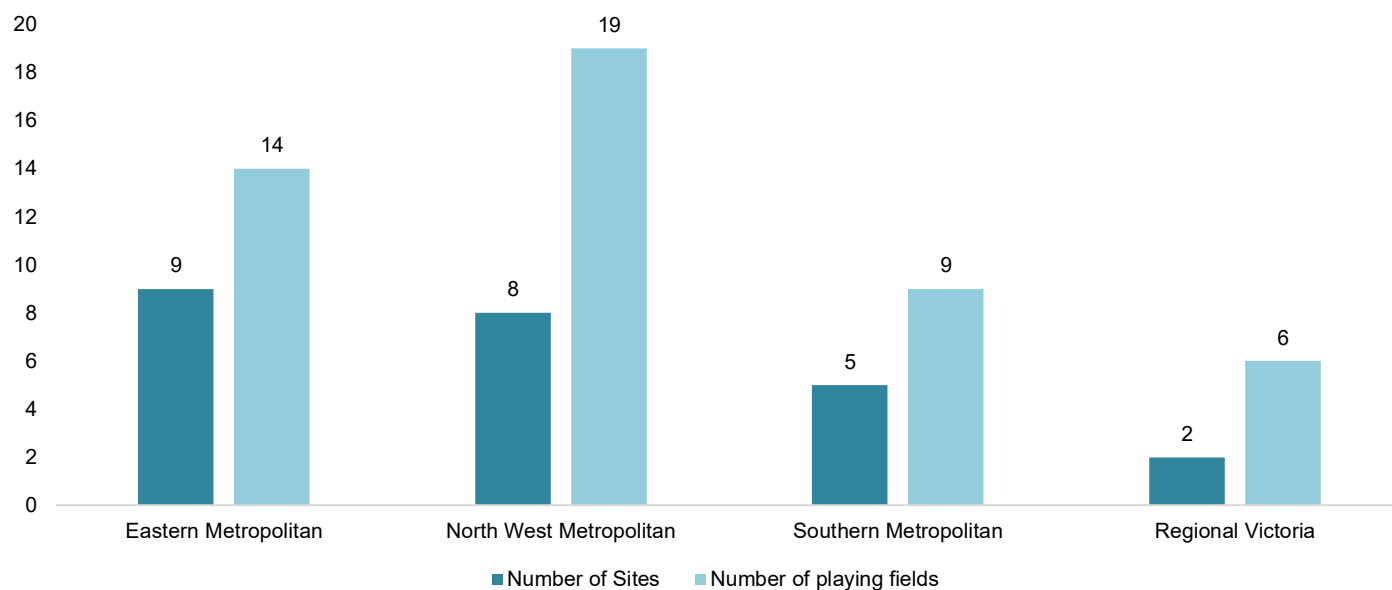
## APPENDIX #2 – LACROSSE VICTORIA CURRENT FACILITY INVENTORY

	SITE	SUBURB	LGA	TENANT CLUB	# OF FIELDS
1	Angliss Reserve	Yarraville	Maribyrnong City Council	Footscray Lacrosse Club	4
2	Benedikt Reserve	Scoresby	Knox City Council	Knox Lacrosse Club	1
3	Caulfield Park	Caulfield North	Glen Eira City Council	Caulfield Lacrosse Club	3
4	Dorothy Laver Reserve	Glen Iris	Boroondara City Council	Camberwell Lacrosse Club	2
5	Epsom Huntly Reserve	Huntly	Greater Bendigo City Council	Bendigo Lacrosse Club	4
6	Eric Raven Reserve	Glen Iris	Boroondara City Council	Camberwell Lacrosse Club	1
7	Fearon Reserve	Williamstown	Hobsons Bay City Council	Williamstown Lacrosse Club (Men)	1
8	Fleming Park	Brunswick East	Moreland City Council	Moreland Lacrosse Club	2
9	Footscray Hockey Centre	Yarraville	Maribyrnong City Council	Footscray Lacrosse Club	2
10	Greenwich Reserve	Newport	Hobsons Bay City Council	Williamstown Lacrosse Club (Men & Women)	4
11	Hawthorn Malvern Hockey Centre	Hawthorn	Boroondara City Council	No tenant club	1
12	Lakeside Stadium	Albert Park	Port Phillip City Council	No tenant club	1
13	Lower Eltham Park	Eltham	Nillumbik Shire Council	Eltham Lacrosse Club	3
14	Maiden Gully Reserve	Maiden Gully	Greater Bendigo City Council	Bendigo Lacrosse Club	2
15	Malvern Cricket Ground	Malvern	Stonnington City Council	Malvern Lacrosse Club	1
16	Maribyrnong Sports Complex	Maribyrnong	Maribyrnong City Council	Footscray Lacrosse Club	1
17	Melbourne High School	South Yarra	Yarra City Council	Melbourne University Lacrosse Club	1
18	Mont Albert Reserve	Albert North	Whitehorse City Council	Surrey Park Lacrosse Club	2
19	P.J. Lynch Reserve	Altona North	Hobsons Bay City Council	Altona Lacrosse Club	4
20	State Netball & Hockey Centre	Parkville	Melbourne City Council	No tenant club	1
21	The Albert Ground	Melbourne	Port Phillip City Council	MCC Lacrosse Club	2
22	Treyvaud Memorial Reserve	Malvern East	Stonnington City Council	Chadstone Lacrosse Club	2
23	Western Oval	Parkville	Melbourne City Council	Melbourne University Lacrosse Club	2
24	Wooten Road Reserve	Tarneit	Wyndham City Council	Hoppers Crossing Lacrosse Club	1
<b>INDOOR FACILITIES</b>					
1	Altona Indoor Lacrosse	Altona North	Hobsons Bay City Council	Altona	1
2	Ashburton Pool & Recreation Centre	Ashburton	Boroondara City Council	Camberwell	2
3	Monash University	Caulfield East	Glen Eira City Council	Chadstone/Caulfield/Monash/MCC	2
4	Puckhandlers	Reservoir	Darebin City Council	Victoria Box Lacrosse League	1

## APPENDIX #3 – LACROSSE VICTORIA FACILITIES BY SUBURB AND LGA



## APPENDIX #4 – LACROSSE VICTORIA FACILITIES BY REGION



North West Metropolitan	Eastern Metropolitan	Southern Metropolitan	Regional Victoria
Brimbank City Council	Banyule City Council	Bayside City Council	All other LGAs not previously listed
Darebin City Council	Boroondara City Council	Cardinia Shire	
Hume City Council	Knox City Council	Casey City Council	
Hobsons Bay City Council	Manningham City Council	Frankston City Council	
Maribyrnong City Council	Maroondah City Council	Glen Eira City Council	
Melton City Council	Melbourne City Council	Greater Dandenong City Council	
Moonee Valley City Council	Nillumbik Shire	Kingston City Council	
Moreland City Council	Whitehorse City Council	Monash City Council	
Whittlesea City Council	Yarra City Council	Mornington Peninsula Shire	
Wyndham City Council	Yarra Ranges Shire	Port Phillip City Council	
		Stonnington City Council	

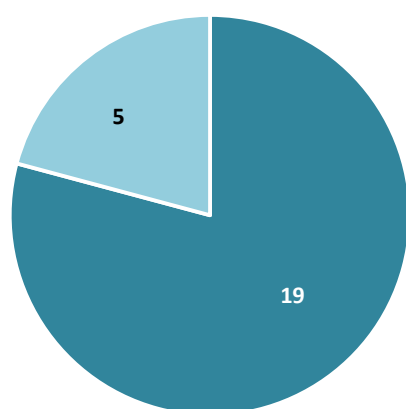
Region	2016 Population	Total per head population per lacrosse site 2016 (24 sites)	Total per head population per lacrosse field 2016 (48 fields)
Eastern Metropolitan	1,302,156	1: 144,684	1: 93,011
North West Metropolitan	1,562,472	1: 195,309	1: 82,235
Southern Metropolitan	1,641,745	1: 328,349	1: 182,416
Regional Victoria	1,510,066	1: 755,033	1: 251,678
<b>Total</b>	<b>6,016,439</b>	<b>Average 355,844</b>	<b>Average 152,335</b>



## APPENDIX #5 – LACROSSE VICTORIA FACILITY SURFACE TYPE AND SHARED USAGE

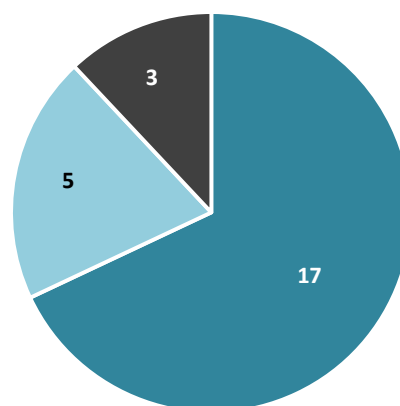
Site	Playing Field Surface	Sport/s shared with
Angliss Reserve	Natural grass	Cricket
Benedikt Reserve	Natural grass	Cricket
Caulfield Park	Natural grass	Cricket
Dorothy Laver Reserve	Natural grass	Cricket
Epsom Huntly Reserve	Natural grass	Cricket and Soccer
Eric Raven Reserve	Natural grass	Cricket
Fearon Reserve	Natural grass	Cricket
Fleming Park	Natural grass	Cricket
Footscray Hockey Centre	Synthetic grass	Hockey
Greenwich Reserve	Natural grass	Cricket
Hawthorn Hockey Centre	Synthetic grass	Hockey
Lakeside Stadium	Natural grass	Soccer
Lower Eltham Park	Natural grass	Cricket
Maiden Gully Reserve	Natural grass	Cricket and Soccer
Malvern Cricket Ground	Natural grass	Cricket
Maribyrnong Sports Complex	Synthetic grass	Hockey and Soccer
Melbourne High School	Synthetic grass	Hockey
Mont Albert Reserve	Natural grass	Cricket
P.J. Lynch Reserve	Natural grass	Lacrosse use only
State Netball and Hockey Centre	Synthetic grass	Hockey
The Albert Ground	Natural grass	Cricket
Treyvaud Memorial Reserve	Natural grass	Cricket
Western Oval	Natural grass	Cricket
Wooten Road Reserve	Natural grass	AFL and Cricket

**Playing Field Surface Type**



■ Natural Grass ■ Synthetic Grass

**Summer Co-Tenants**



■ Cricket ■ Hockey ■ Soccer

## APPENDIX #6 – FACILITY OWNERSHIP AND MANAGEMENT

CLUB	SITE(S)	LGA	DAY TO DAY OPERATIONAL MANAGEMENT
Altona	P.J. Lynch Reserve	Hobsons Bay City Council	Club volunteers
Bendigo	Maiden Gully and Epsom Huntley Reserves	Bendigo City Council	Council
Camberwell	Dorothy Laver and Eric Raven Reserve	Boroondara City Council	Council
Caulfield	Caulfield Park	Glen Eira City Council	Club volunteers
Chadstone	Treyvaud Memorial Reserve	Stonnington City Council	Council
Eltham	Lower Eltham Park	Nillumbik Shire Council	Club volunteers
Footscray	Angliss Reserve	Maribyrnong City Council	Council
Knox	Benedikt Reserve	Knox City Council	N/A
Malvern	Malvern Cricket Ground	Stonnington City Council	Club volunteers
MCC	The Albert Ground	Port Phillip City Council	Management Group/Company
Melbourne University	Western Oval, Melbourne University	Melbourne City Council	Council, Melbourne University
Moreland	Fleming Park	Moreland City Council	Club volunteers
Newport	Fearon Reserve	Hobsons Bay City Council	Club volunteers
Surrey Park	Mont Albert Reserve	Whitehorse City Council	Council
Williamstown Men	Fearon and Greenwich Reserves	Hobsons Bay City Council	Club volunteers
Williamstown Women	Greenwich Reserve	Hobsons Bay City Council	Club volunteers

## APPENDIX #7 – LACROSSE VICTORIA THREE YEAR FACILITY DEVELOPMENT HISTORY

CLUB	SITE(S)	Lighting	Playing Field	Player/ Coach Benches	Office	Medical / First Aid Room	Car Parking	Change Rooms	Amenities (Showers, Toilets)	Spectator Viewing	Storage	Accessibility	Canteen / Kitchen	Clubroom
Altona	P.J. Lynch Reserve	✓					✓							
Bendigo	Maiden Gully and Epsom Huntley Reserves													
Camberwell	Dorothy Laver and Eric Raven Reserve							✓	✓		✓	✓	✓	✓
Caulfield	Caulfield Park													
Chadstone	Treyvaud Memorial Reserve	✓												
Eltham	Lower Eltham Park													
Footscray	Angliss Reserve	✓												
Knox	Benedikt Reserve													
Malvern	Malvern Cricket Ground													
MCC	The Albert Ground	✓	✓											
Melbourne University	Western Oval	✓												
Moreland	Fleming Park													
Newport	Fearon Reserve	✓												
Surrey Park	Mont Albert Reserve		✓			✓	✓	✓	✓	✓	✓	✓	✓	✓
Williamstown Men	Fearon and Greenwich Reserves	✓	✓					✓			✓			
Williamstown Women	Greenwich Reserve	✓	✓											

**No facility improvement in last three years**

*Note: The above table is based on information provided by local clubs and may differ from Council's perspective on recent facility improvements as identified during LGA consultation.*

## APPENDIX #8 – LACROSSE VICTORIA FACILITY BUILDING INFRASTRUCTURE INVENTORY

CLUB	SITE	BAR	OFFICE	COMMUNITY MEETING SPACE	FIRST AID / MEDICAL ROOM	KITCHEN / CANTEEN	UMPIRE CHANGE FACILITIES	PAVILION	CHANGE ROOMS	SHOWERS	SOCIAL AMENITIES	TOILETS
Altona	P.J. Lynch Reserve	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓
Bendigo	Maiden Gully				✓	✓		✓	✓	✓		✓
	Epsom Huntley Recreation Reserve	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Shadforth Park	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Camberwell	Dorothy Laver Reserve	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Eric Raven Reserve	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Caulfield	Caulfield Park	✓		✓	✓	✓	✓	✓	✓	✓		✓
Chadstone	Treyvaud Memorial Reserve	✓				✓	✓	✓	✓	✓		✓
Eltham	Lower Eltham Park	✓	✓			✓		✓	✓	✓	✓	✓
Footscray	Angliss Reserve	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓
Knox	Benedikt Reserve	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Malvern	Malvern Cricket Ground	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓
MCC	The Albert Ground	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Melbourne University	Western Oval			✓		✓	✓	✓	✓	✓		✓
Moreland	Fleming Park		✓	✓		✓		✓	✓	✓	✓	✓
Newport	P.J Lynch Reserve	✓				✓	✓	✓	✓	✓		✓
Surrey Park	Mont Albert Reserve	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓
Williamstown Men	Fearon Reserve	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓
Williamstown Women	Greenwich Reserve	✓				✓		✓	✓	✓		✓

## APPENDIX #9 – LACROSSE VICTORIA FACILITY PLAYING FIELD AND SUPPORTING INFRASTRUCTURE INNVENTORY

CLUB	SITE	STORAGE SHED	TIME KEEPERS BOX	CAR PARK	COACHES BOXES / PLAYER DUG OUTS / VIEWING SHELTERS	SCOREBOARD	SPORTS FIELD FLOODLIGHTING	FIELD	S/TATOR STANDS	TRAINING AREAS	INDOOR BOX FACILITIES	OUTDOOR BOX FACILITIES
Altona	P.J. Lynch Reserve	✓		✓			✓	✓		✓		✓
Bendigo	Maiden Gully	✓		✓				✓		✓		
	Epsom Huntley Recreation Reserve	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Shadforth Park	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Camberwell	Dorothy Laver Reserve	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Eric Raven Reserve	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Caulfield	Caulfield Park	✓		✓	✓		✓	✓				
Chadstone	Treyvaud Memorial Reserve			✓			✓	✓				
Eltham	Lower Eltham Park			✓			✓	✓		✓		
Footscray	Angliss Reserve	✓		✓			✓	✓				
Knox	Benedikt Reserve	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Malvern	Malvern Cricket Ground	✓		✓		✓	✓	✓	✓	✓		
MCC	The Albert Ground	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Melbourne University	Western Oval	✓		✓			✓	✓				
Moreland	Fleming Park	✓	✓	✓		✓	✓	✓				
Newport	P.J Lynch Reserve	✓		✓			✓	✓				
Surrey Park	Mont Albert Reserve	✓		✓			✓	✓		✓		
Williamstown Men	Fearon Reserve	✓		✓		✓	✓	✓		✓		✓
Williamstown Women	Greenwich Reserve	✓		✓			✓	✓				✓

## APPENDIX #10 – CLUB BY CLUB FACILITY DEVELOPMENT PRIORITIES

ALTONA	
Priority Ranking (1-11)	Facility Development Priority
1	Outdoor box facility
2	Supporting infrastructure
3	Toilets / public amenities
4	Indoor social amenities
5	Practice / training facilities
6	Floodlighting
7	Change rooms
8	Playing surface
9	Outdoor social / shade area
10	Off street car parking
11	Indoor box facilities

BENDIGO	
Priority Ranking (1-11)	Facility Development Priority
1	Floodlighting
2	Playing surface
3	Indoor social amenities
4	Toilets / public amenities
5	Change rooms
6	Practice / training facilities
7	Supporting infrastructure
8	N/A
9	N/A
10	N/A
11	N/A

CAMBERWELL	
Priority Ranking (1-11)	Facility Development Priority
1	Playing surface
2	Practice training facilities
3	Floodlighting
4	N/A
5	N/A
6	N/A
7	N/A
8	N/A
9	N/A
10	N/A
11	N/A

CAULFIELD	
Priority Ranking (1-11)	Facility Development Priority
1	Playing surface
2	Floodlighting
3	Change rooms
4	Supporting infrastructure
5	Practice / training facilities
6	Toilets / public amenities
7	Off street car parking
8	N/A
9	N/A
10	N/A
11	N/A

CHADSTONE	
Priority Ranking (1-11)	Facility Development Priority
1	Change rooms
2	Playing surface
3	Indoor social amenities
4	Practice / training facilities
5	Supporting infrastructure
6	Toilets / public amenities
7	Off street car parking
8	Floodlighting
9	N/A
10	N/A
11	N/A

ELTHAM	
Priority Ranking (1-11)	Facility Development Priority
1	Playing surface
2	Change rooms
3	Outdoor social / shade area
4	Practice / training facilities
5	Floodlighting
6	Toilets / public amenities
7	Off street car parking
8	Indoor box facilities
9	Outdoor box facilities
10	N/A
11	N/A

FOOTSCRAY	
Priority Ranking (1-11)	Facility Development Priority
1	Playing surface
2	Indoor box facilities
3	Change rooms
4	Floodlighting
5	Supporting infrastructure
6	Practice / training facilities
7	Outdoor social / shade area
8	Toilets / public amenities
9	Off street car parking
10	N/A
11	N/A

MALVERN	
Priority Ranking (1-11)	Facility Development Priority
1	Playing surface
2	Change rooms
3	Practice / training facilities
4	Outdoor social / shade area
5	Floodlighting
6	Supporting infrastructure
7	Indoor social amenities
8	Toilets / public amenities
9	Off street car parking
10	N/A
11	N/A

MELBOURNE UNI	
Priority Ranking (1-11)	Facility Development Priority
1	Toilets / public amenities
2	Change rooms
3	Indoor social amenities
4	Outdoor social / shade areas
5	Supporting infrastructure
6	Playing surface
7	Floodlighting
8	Off street car parking
9	Practice / training facilities
10	N/A
11	N/A

MORELAND	
Priority Ranking (1-11)	Facility Development Priority
1	Floodlighting
2	Playing surface
3	Practice / training facilities
4	Change rooms
5	Supporting infrastructure
6	Indoor social amenities
7	Toilets / public amenities
8	Outdoor social / shade area
9	Off street car parking
10	N/A
11	N/A

NEWPORT	
Priority Ranking (1-11)	Facility Development Priority
1	Outdoor social / shade area
2	Change rooms
3	Playing surface
4	Practice / training facilities
5	Supporting infrastructure
6	Floodlighting
7	Indoor box facilities
8	Outdoor box facilities
9	Indoor social amenities
10	Toilets / public amenities
11	Off street car parking

SURREY PARK	
Priority Ranking (1-11)	Facility Development Priority
1	Playing surface
2	Off street car parking
3	Toilets / public amenities
4	Floodlighting
5	Outdoor social / shade area
6	Practice / training facilities
7	Indoor social amenities
8	Change rooms
9	Supporting infrastructure
10	N/A
11	N/A

WILLIAMSTOWN (MEN)	
Priority Ranking (1-11)	Facility Development Priority
1	Playing surface
2	Practice / training facilities
3	Change rooms
4	Outdoor box facilities
5	Supporting infrastructure
6	Floodlighting
7	Indoor social amenities
8	Toilets / public amenities
9	Outdoor social / shade area
10	Off street car parking
11	N/A

WILLIAMSTOWN (WOMEN)	
Priority Ranking (1-11)	Facility Development Priority
1	Floodlighting
2	Supporting infrastructure
3	Outdoor box facilities
4	Practice / training facilities
5	Playing surface
6	Toilets / public amenities
7	Off street car parking
8	Change rooms
9	Indoor box facilities
10	N/A
11	N/A

## APPENDIX #11 – CLUB BY CLUB FACILITY DEVELOPMENT PLANS

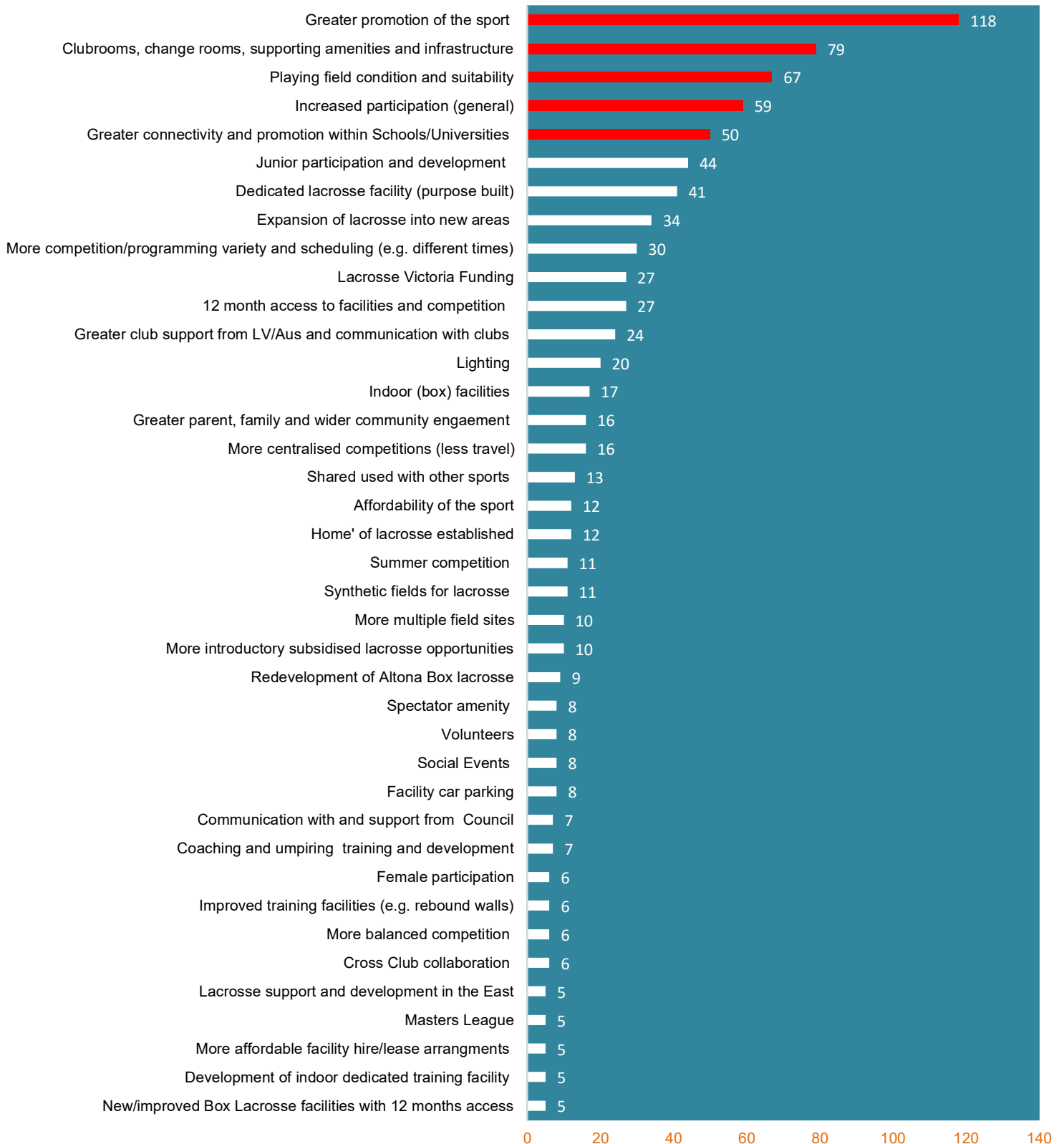
Club	Development Plan #1	Development Plan #2	Development Plan #3	Development Plan #4
Camberwell	Brick practice wall at Dorothy Laver Reserve	Extend lighting at Dorothy Laver Reserve		
Caulfield	Council has plans to upgrade the playing surface and the pavilion			
Chadstone	Apply for grant to expand change rooms			
Footscray	Clubroom redevelopment	Field irrigation and drainage	Commercial kitchen	New light towers
Melbourne University	Planning to approach and lobby Council for pavilion redevelopment	Addition of female toilets	Increased size and number of change rooms	Indoor social space with views to playing areas
Moreland	Council 10 year master plan for new clubrooms as part of an overall community centre/precinct			
Newport	Source grants to upgrade facilities	Paint clubrooms	Source grant for installation of box lacrosse area	
Surrey Park	Widen the grounds to allow for full lacrosse fields to fit	Potential development of a practice wall		
Williamstown Women	Storage	Ground improvement	Floodlighting	

CLUB	PRIORITY #1	PRIORITY #2	PRIORITY #3
<b>Altona</b>	Improve look and quality of facilities	Improved box lacrosse court facilities	Increase volunteer base to support facilities
<b>Bendigo</b>	Find a centrally located ground in Bendigo with a minimum capability of two field ground	Convince Bendigo Council to allow lacrosse facility development at Garden Gully Reserve	Raise money to ensure the grounds are developed to cater for lacrosse for the next 50 years
<b>Camberwell</b>	Growing player numbers to use facilities	Keeping other sports out of our grounds	Creating a sustainable women's section
<b>Caulfield</b>	Growth of junior program	Greater support from Council with facility maintenance and development	Stable administration from Lacrosse Victoria
<b>Chadstone</b>	Change rooms	Increased membership so we can increase pressure on Council	Updating kitchen / bar space
<b>Eltham</b>	More facilities or access to shared facilities in the off-season	General upgrade to all existing facilities including improved spectator facilities and better change rooms	Outdoor shelters for players and bench officials
<b>Footscray</b>	An indoor venue for non contact lacrosse	12 month access to venue	Club management of the venue
<b>Knox</b>	N/A	N/A	N/A
<b>Malvern</b>	Ground improvements	Clubroom upgrade	Funding for facility development
<b>MCC</b>	N/A	N/A	N/A
<b>Melbourne University</b>	Female friendly facilities	Improved social space	Sufficient capacity for number of players
<b>Moreland</b>	Sports field floodlighting	Playing field surface	Change rooms
<b>Newport</b>	Maintenance	Upgrade of existing building	New entry to facility
<b>Surrey Park</b>	Playing surface	Volunteers to keep the players coming	Parking on big match days
<b>Williamstown Men</b>	Greater support from Council	Greater support from Lacrosse Victoria	Community involvement
<b>Williamstown Women</b>	Playing field surface improvement	Sports field floodlighting	Storage



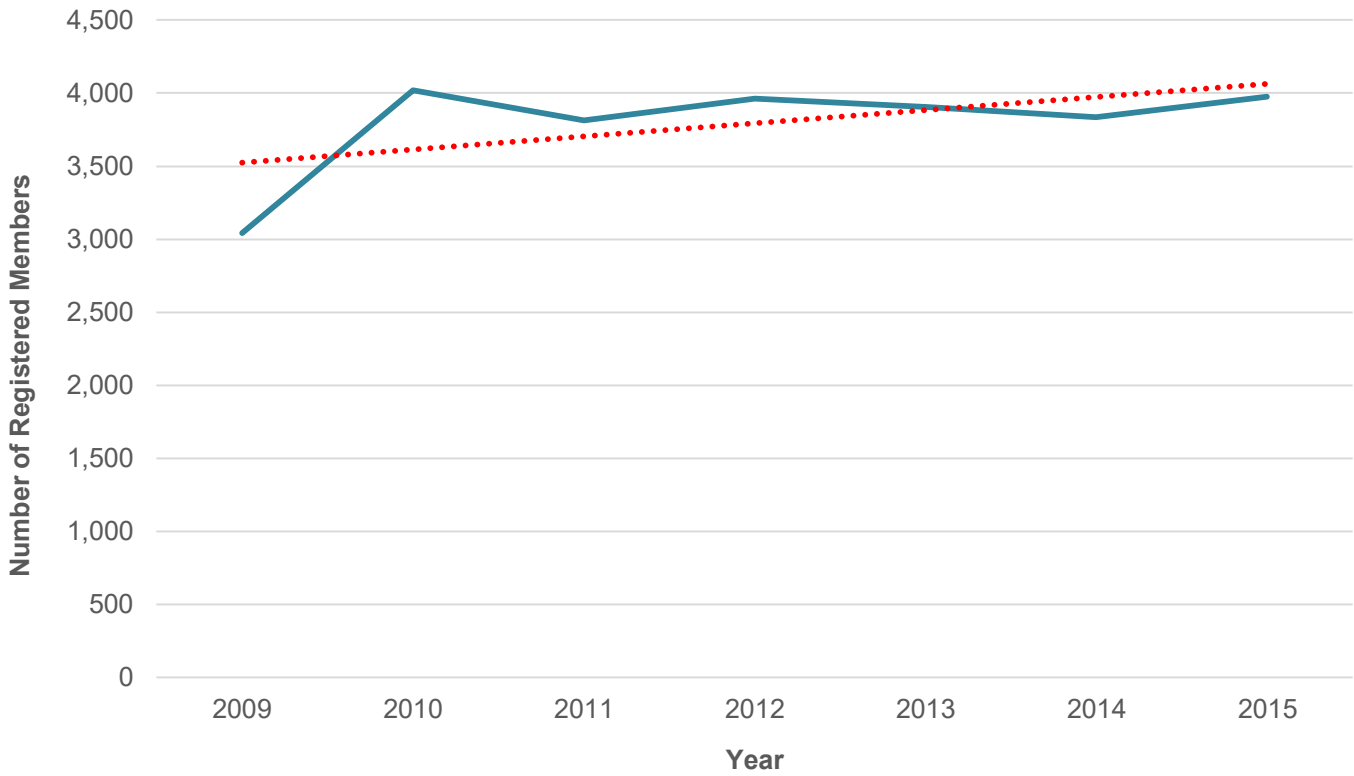
# APPENDIX #12 – STATEWIDE PLANNING, DEVELOPMENT AND SUSTAINABILITY PRIORITIES (ONLINE PARTICIPANT SURVEY)

## State-wide Planning, Development and Sustainability Priorities

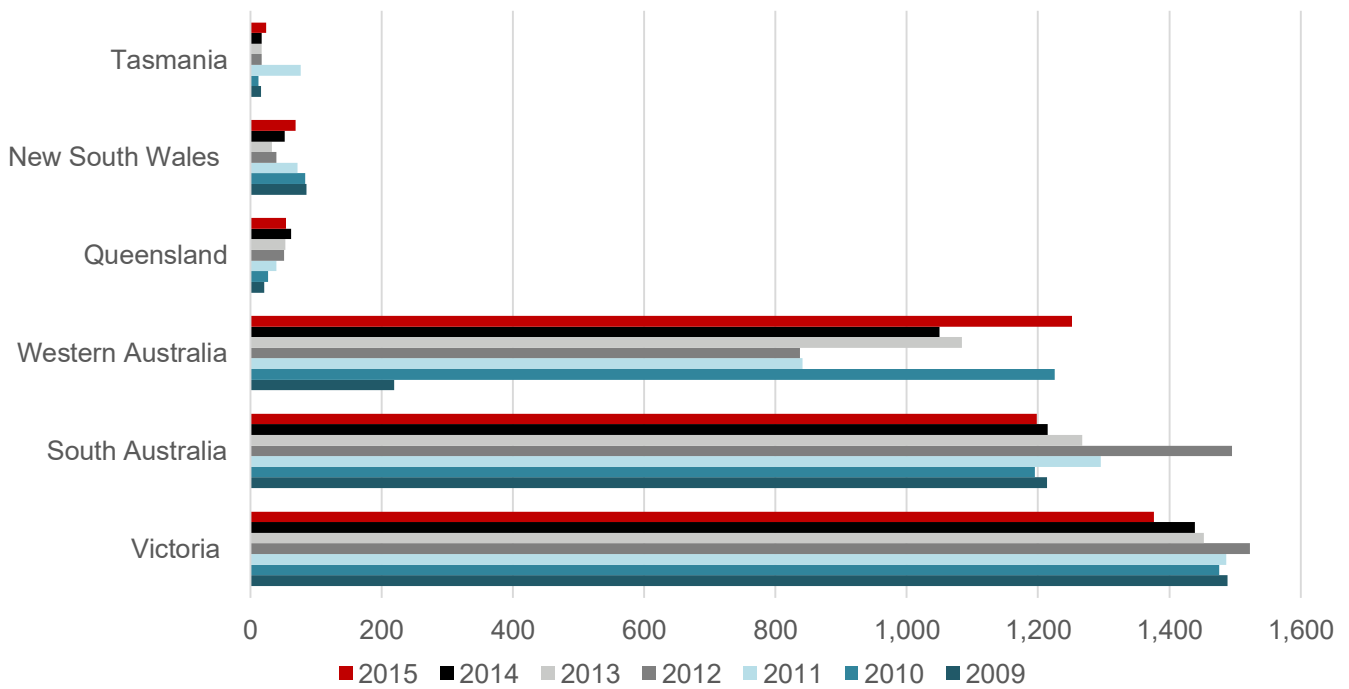


# APPENDIX #12 – LACROSSE PARTICIPATION ANALYSIS

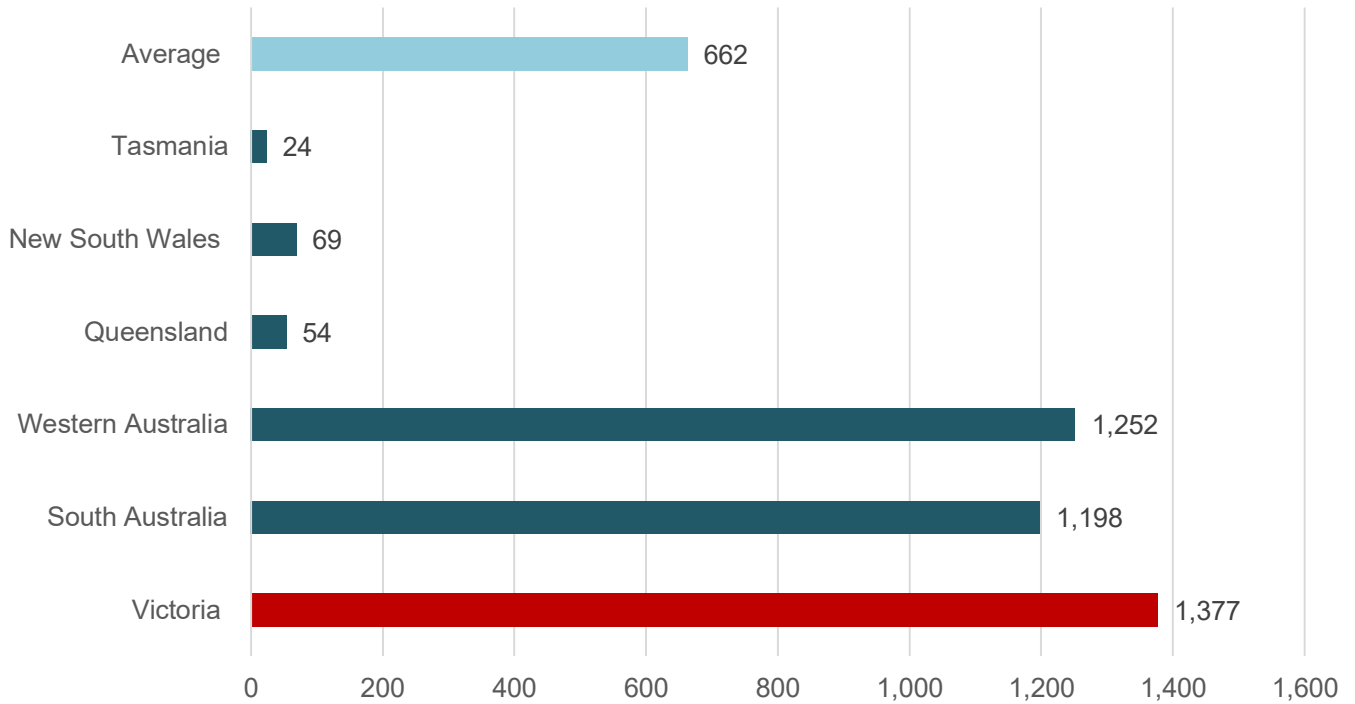
NATIONAL LACROSSE PARTICIPATION TRENDS 2009 - 2015



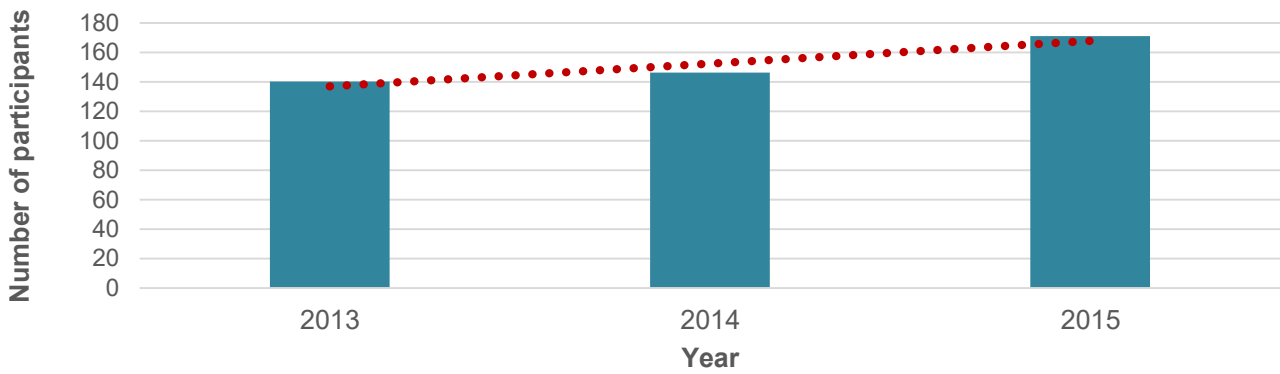
STATE BY STATE LACROSSE PARTICIPATION TRENDS 2009 - 2015



**STATE BY STATE LACROSSE MEMBERSHIP NUMBERS 2015**



**LACROSSE VICTORIA 'LESS THAN 3 GAMES' TREND 2013-2015**



**SCHOOL COMPETITION AND CLINICS 2014-2015**

